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To: Members of the Partnerships
Scrutiny Committee

Date: 17 September 2014

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Dear Councillor

You are invited to attend a meeting of the **PARTNERSHIPS SCRUTINY COMMITTEE** to be held at **9.30 am** on **THURSDAY, 25 SEPTEMBER 2014** in **COUNCIL CHAMBER, RUSSELL HOUSE, RHYL**.

Yours sincerely

G. Williams
Head of Legal and Democratic Services

AGENDA

1 APOLOGIES

2 DECLARATIONS OF INTEREST

Members to declare any personal or prejudicial interests in any business identified to be considered at this meeting

3 URGENT MATTERS AS AGREED BY THE CHAIR

Notice of items which, in the opinion of the Chair, should be considered at the meeting as a matter of urgency pursuant to Section 100B(4) of the Local Government Act 1972.

4 MINUTES OF THE LAST MEETING (Pages 5 - 10)

To receive the minutes of the Partnerships Scrutiny Committee held on the 5th June, 2014 (copy enclosed).

5 COMMUNITY SAFETY UPDATE (Pages 11 - 20)

To consider a report by the Partnerships and Communities Team Manager (copy enclosed) which details the performance of the Joint Community Safety Partnership in 2013-2014.

9:35 am

6 THE BIG PLAN 1: PART 1, 2011-14 - EVALUATION AND CLOSURE REPORT (Pages 21 - 34)

To evaluate the Joint Local Service Board's (LSB) performance in delivering its integrated strategic plan, its impact on the people of Denbighshire and the lessons learnt for the future.

10:05 am

Comfort Break

7 FAMILIES FIRST (Pages 35 - 46)

To consider a report by the Early Intervention, Strategy and Support Service Manager (copy enclosed) which details the progress to date in delivering the Families First Action Plan and Outcome 4 of the BIG Plan.

10:50 am

8 DENBIGHSHIRE'S WELL BEING PLAN (Pages 47 - 62)

To consider a report by the Partnerships and Communities Team Manager (copy enclosed) which provides an update on the progress of the project plan for publication of Denbighshire's second Single Integrated Plan (henceforth SIP).

11:20 am

9 SCRUTINY WORK PROGRAMME (Pages 63 - 82)

To consider a report by the Scrutiny Coordinator (copy enclosed) seeking a review of the committee's forward work programme and updating members on relevant issues.

11:50 am

10 FEEDBACK FROM COMMITTEE REPRESENTATIVES

To receive any updates from Committee representatives on various Council Boards and Groups

MEMBERSHIP

Councillors

Councillor Jeanette Chamberlain-
Jones (Chair)

Councillor Raymond Bartley (Vice-Chair)

Ann Davies
Meirick Davies
Richard Davies
Pat Jones

Margaret McCarroll
Dewi Owens
Merfyn Parry
Bill Tasker

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PARTNERSHIPS SCRUTINY COMMITTEE

Minutes of a meeting of the Partnerships Scrutiny Committee held in Conference room 1A, County Hall, Ruthin on Thursday, 5 June 2014 at 9.30 am.

PRESENT

Councillors Raymond Bartley (Vice-Chair), Jeanette Chamberlain-Jones (Chair), Ann Davies, Meirick Davies, Richard Davies, Pat Jones, Margaret McCarroll, Dewi Owens and Merfyn Parry

Observers: Councillors Huw Hilditch-Roberts and Martyn Holland

ALSO PRESENT

Director of Social Services (NS), Head of Children & Family Services (LR), Business Manager, Safeguarding & Reviewing Team (GH), Early Intervention, Strategy & Support Service Manager (VA), Business Support Early Intervention Officer (MH), Scrutiny Co-ordinator (RE) and Committee Administrator (SLW)

1 APOLOGIES

Apologies for absence were received from Councillors Bill Tasker

Apologies were also received from the Lead Member for Social Care & Children's Services, Councillor Bobby Feeley.

WELCOME

The Chair welcomed all Members and Officers to the Partnerships Scrutiny Committee meeting and especially to the Director of Social Services, Nicola Stubbins, who was attending her first Partnerships Scrutiny Committee meeting.

The Chair also extended a welcome to two new Members, namely Councillors Raymond Bartley and Richard Davies.

The Chair informed the Committee of the resignation from Partnerships Scrutiny Committee of Councillor Alice Jones. A letter had been sent to Councillor Jones, on behalf of the Committee, to thank her for all her hard work on the Committee.

2 ELECTION OF VICE-CHAIR

In accordance with the Council's Constitution, CVs/Statements had been requested from interested parties for the office of Vice-Chair.

Councillor Raymond Bartley had submitted a Statement and the nomination had been proposed and seconded for the office of Vice-Chair of the Partnerships Scrutiny Committee.

***RESOLVED** that Councillor Raymond Bartley be appointed Vice-Chair for the ensuing year.*

3 DECLARATION OF INTERESTS

Councillor Raymond Bartley declared a personal interest, as a Trustee of Home Start, in Item 9, North Wales Regional Advocacy Service for Children and Young People.

4 URGENT MATTERS AS AGREED BY THE CHAIR

No urgent matters.

5 MINUTES OF THE LAST MEETING

The Minutes of a meeting of the Partnerships Scrutiny Committee held on Thursday, 10 April, 2014 were submitted.

***RESOLVED** that the Minutes of the meeting held on Thursday, 10 April, 2014, be received and approved as a correct record.*

6 CONWY AND DENBIGHSHIRE LOCAL SAFEGUARDING CHILDREN'S BOARD

The Head of Children & Family Services introduced the report (previously circulated) for Scrutiny Members to monitor the Local Safeguarding Children's Board's achievements and performance in delivering its key priorities for 2013/2014 and information on its key priorities for 2014/2015.

Leighton Rees, Head of Children & Family Services was in attendance as Chair of the Local Safeguarding Children's Board (LSCB).

The Business Manager stated that an LSCB report had previously been presented to Partnerships Scrutiny Committee in November 2013 and it had been requested at that meeting that an update on the key priorities for 2013/14 be presented to the Committee.

Committee members considered the report and progress made during 2013/14 with the delivery of the LSCB's key priorities.

Whilst it had been acknowledged that the delivery of some of the priorities had been somewhat impeded by work taking place to establish a Regional Safeguarding Children's Board and to develop the interfaces between the Regional Board and sub-regional delivery groups, members did have a number of concerns. These concerns related to:

- The Safe Employment Task & Finish Group which had not met due to difficulties in finding a mutually convenient date and time to ensure maximum attendance or due to adverse weather conditions. Members suggested that the use of video conference facilities could be the way of overcoming such problems and ensuring that the Group met to progress its work and deliver

the guidance. The Committee asked to be kept informed of the Task & Finish Group's progress in delivering its objectives.

- GPs' interaction with child protection referrals, particularly their willingness to draw suspected child abuse cases to Children's Services/ Health Board's safeguarding officers' attention. Members asked that progress in developing GPs' involvement with the referral process be reported to them in due course.

Discussion also took place on the LSCB and Children's Services approach to emotional neglect and the way they worked with other organisations and agencies with respect to dealing with emotional neglect cases. Officers advised that emotional neglect was a difficult area as there were no clearly defined boundaries of what exactly constituted emotional neglect. Members were keen to know whether there was a policy in operation in the County's schools to help identify emotional and physical abuse or neglect. They also requested to know whether siblings and friends of disabled children were being monitored to ensure that they were not being inadvertently excluded from normal school activities because they were acting as their carer whilst in school.

Following a detailed discussion, the Committee:

RESOLVED:

- (a) To accept the report and note the progress achieved in delivering the Conwy and Denbighshire Local Safeguarding Children's Board Business Plan for 2013/14;*
- (b) That every effort be made to facilitate the work of the Safe Employment Task & Finish Group and to deliver the Guidance;*
- (c) That the Board should continue to work with GPs with a view to enhancing their interaction with the child protection referral process;*
- (d) That information on the progress achieved with both (b) and (c) above be reported back to the Committee in due course;*
- (e) That information on membership of the new North Wales Safeguarding Children's Board and the Conwy and Denbighshire Safeguarding Delivery Group be circulated to members as soon as they become available;*
- (f) That information be provided on the number of children educated at home across the County and on measures being taken in the County's schools to support siblings and friends of disabled pupils to ensure that they are not inadvertently excluded from school and childhood activities or experiences due to their caring duties.*

7 SCRUTINY WORK PROGRAMME

A copy of a report by the Scrutiny Co-ordinator, which requested the Committee to review and agree its Forward Work Programme, and provided an update on relevant issues, had been circulated with the papers for the meeting. The Cabinet Forward Work Programme had been included as Appendix 2, and a table summarising recent Committee resolutions, and advising on the progress of their implementation, had been attached at Appendix 3. Also attached was a list of Scrutiny representatives on Service Challenge Groups 2013/2014 as Appendix 4.

The Committee considered its draft Forward Work Programme for future meetings as detailed in Appendix 1. Members requested that Lead Members, Councillors Huw Jones, Eryl Williams, Bobby Feeley and David Smith be invited to present their reports at the July 2014 meeting of the Committee. The Leader, Councillor Hugh Evans, would be invited to attend if his schedule allowed.

Regarding Partnerships Scrutiny representatives on Service Challenge Groups 2013/14, two changes to the representation were made:

- Business Planning & Performance – Councillor Richard Davies
- Planning & Public Protection – Councillor Raymond Bartley

The School Standards Monitoring Group requested a representative and substitute from Partnerships Scrutiny Committee to attend the Group. Councillor Dewi Owens agreed to continue as the representative and Councillor Richard Davies agreed to act as substitute representative.

Members were urged to attend the Service Challenge Groups but if they were unable to attend then to attempt to arrange for a substitute member to attend in their place.

Following a request from the Scrutiny Chairs and Vice Chairs Group, members had been asked if they required any further scrutiny training. Members of Partnerships Scrutiny all confirmed they would benefit from a scrutiny refresher training session.

RESOLVED that subject to the above, the Work Programme as set out in Appendix 1 to the report be approved.

8 FEEDBACK FROM COMMITTEE REPRESENTATIVES

The Chair had recently attended the Denbighshire Health & Social Care Board. The Scrutiny Co-ordinator was in contact with Betsi Cadwaladr University Health Board (BCU) regarding dates for their attendance at a future meeting of the Committee.

The Chair suggested the following be added to a future Partnerships Scrutiny Committee meeting with BCU representatives:

- Single point of access for adults
- Communication on hospital discharge

RESOLVED that the feedback be noted.

EXCLUSION OF PRESS AND PUBLIC

RESOLVED that under Section 100A of the Local Government Act 1972, the Press and Public be excluded from the meeting for the following items of business on the grounds that it involved the likely disclosure of exempt information as defined in Paragraph 14 of Part 4 of Schedule 12A of the Local Government Act 1972.

9 NORTH WALES REGIONAL ADVOCACY SERVICE

The Head of Children & Family Services introduced the confidential report (previously circulated) for Scrutiny Members to consider proposals for commissioning an independent advocacy service for vulnerable children and young people across the North Wales region from April 2015 onwards.

Information had been provided on the proposal for commissioning an independent advocacy service for vulnerable children and young people known to Social Services in North Wales. The collaboration included the six North Wales local authorities.

Members were advised that the Children's Commissioner for Wales was eager that all children and young people in Wales should have access to an advocacy service. However, the proposal under consideration was to commission an independent regional service that would be accessible to all children known to Social Services across North Wales.

Commissioning the service on a regional basis would help ensure that children and young people across the region would have access to a fair and equitable service, with specialists in various fields accessible to all who qualified for the service.

The new service would also build upon new and more proactive ways of engaging with the children and young people concerned. It had the potential to engage with them at an earlier stage and, therefore, address matters of concern with respect to their care before they escalated to a more serious concern or complaint. A more proactive service, which would be widely promoted to those who qualified to use it, also had the potential to be a more cost effective service.

Members supported the objective and aims of the regional service, but raised concerns on whether the proposed funding would be adequate, particularly in light of the risks outlined in the business case with respect to compromising and diluting the quality of the service, limiting tendering process choices and users choice of advocate. Assurances were given that potential service providers had already expressed an interest in delivering the service despite the limited financial resources available. Contract award, management and monitoring procedures would be sufficiently robust to ensure that the specified service would be delivered within the contract award price. Quarterly contract management procedures would be established and regular meetings would be held with the service provider to discuss all aspects of contract management and delivery.

Members requested that a Council Briefing session be arranged for officers to highlight the importance of corporate parenting, advocacy services and other matters relating to looked after children to all councillors.

Following detailed discussion the Committee:

RESOLVED:

- (i) Subject to the above observations and the assurances received with respect to the allocated budget being sufficient to deliver the service, to support the proposal to commission a regional advocacy service for vulnerable children and young people; and*
- (ii) To recommend to Cabinet that it supports the proposal to commission a North Wales Advocacy Service for Children and Young People subject to the reassurances given that the budget is sufficient to deliver the service and to discharge the Council's duty to support children and young people to make representations or complaints about their care in the services.*

MEETING CONCLUDED AT 12.00 P.M.

Report To: Partnerships Scrutiny Committee

Date of Meeting: 25 September 2014

Lead Member / Officer: Lead Member for Public Realm

Report Author: Partnerships and Communities Team Manager

Title: Update on Community Safety Partnership Performance in 2013-2014

1. What is the report about?

1.1 The CSP performance report is based on the joint partnership priorities as Identified in the audit of crime that is conducted annually. The Partnership agree the priorities for a three year period, however the plan is updated annually with any emerging issues.

1.2 The report focuses on the performance of the Community Safety partnership for 2013-2014.

1.3 Please find attached the full performance report for 2013/14

1.4 The performance report is discussed annually in Partnership Scrutiny

2. What is the reason for making this report?

2.1 The purpose of this report is to inform the Partnerships Scrutiny committee of the performance of the Joint Community Safety Partnership in 2013-2014.

3. What are the Recommendations?

That Members comment on the:

3.1 performance in 2013/14 (Appendix 1); and

3.2 priorities going forward (Appendix 2)

4. Report details.

4.1 CSP's were created in 1998 to develop and implement Strategies and action plans to reduce crime and disorder. Each Authority had its own CSP. Some 4 years ago Conwy County Borough Council (CCBC) and Denbighshire County Council (DCC) merged their CSP teams into a single team, with CCBC being the main employer. Planning and Public Protection take the lead for managing the CSP in DCC.

4.2 The CSP meeting regime consists of:

- Strategic Group – which meets bi-annually – DCC Attendance; Partnerships & Communities Team Manager (Liz Grieve), Lead Member Public Realm (Cllr D Smith) and DCC representative on the NW Police and Crime Panel (Cllr B Tasker).
- Implementation Group – this is an operational group which meets quarterly to Discuss any emerging problems –Planning and Public Protection Manager (Emlyn Jones) represents DCC at this meeting.
- Anti-social Behaviour Tasking Group – held every six weeks and attended by Senior Enforcement Officer (Tim Wynne-Evans) on behalf of DCC.

4.3 The five CSP priorities areas for 2011-2014 are as follows:

1. Reduce crime and the impact on the community by;
 - Reducing violent crime
 - Monitor serious sexual offences
 - Reduce serious acquisitive crime
 - Reduce the number of people who are a repeat victim of crime
2. Reduce re-offending by;
 - Reduce re-offending amongst the most prolific offenders
 - Reduce offending amongst under 18s
3. Effectively tackle ASB and behaviour adversely effecting the environment by;
 - Reduce crime linked to licensed premises
 - Reduce availability of alcohol to young people
 - Reduce reports of ASB
 - Increase the issuing of Fixed Penalty Notices for environmental crime
4. Reduce harm caused by alcohol and substance misuse by;
 - Increase new contacts by Harm Reduction service
 - Increase the number of people referred to structured treatment

5. Effectively tackle domestic abuse by;

- Monitoring domestic incidents and domestic crime
- Improving the response to victims of domestic abuse by all agencies involved

4.4 Each Priority area has a number of performance indicators assigned to it to Monitor progress and crime trends. We review all of the statistics on a Quarterly basis at the Implementation group and act on any emerging issues.

5. How does the decision contribute to the Corporate Priorities?

5.1 The work of the Community Safety Partnership delivers on the priorities of the Big Plan and the Corporate Plan.

5.2 The work also contributes towards the service priorities of Planning and Public Protection Services.

6. What will it cost and how will it affect other services?

6.1 The Activity within the Action Plan is fully grant funded.

6.2 The Community Safety Partnership receives ring-fenced grant funding to deliver the Community Safety Plan. This plan is approved by all Responsible Authorities who sit on the Strategic Group of the CSP.
Denbighshire CSP funding is as follows:

(a) Substance Misuse Action Fund- £310,895- Welsh Government Funding.
This fund is aimed at commissioning treatment services for substance misuse.

(b) Safer Communities Fund- £166,939 - Welsh Government Funding - aimed at reducing youth offending.

(c) Police and Crime commissioner Funding- £27,063– Central Government Funding - aimed at antisocial behaviour and local issues.

7. What are the main conclusions of the Equality Impact Assessment (EqIA) undertaken on the decision?

As the focus of the Community Safety Partnership's work is the same as in previous years no new Equality Impact Assessment has been undertaken. The one submitted last year is still applicable.

8. What consultations have been carried out with Scrutiny and others?

8.1 The CSP consulted in 2010 on the 2011-2015 Action Plans via all responsible Authorities (Local Authority Director, Fire, Police, Probation, Health and Police

Authority).

8.2 The CSP report annually to the Council's Partnership Scrutiny.

8.3 The CSP report to the Senior Leadership Team as and when required

9. Chief Finance Officer Statement

9.1 The cost of delivering the Plan should be contained within the external funding available.

10. What risks are there and is there anything we can do to reduce them?

10.1 The main risk is that the community safety funding for 2015-2016 is currently unknown. The introduction of Police Crime Commissioners in November 2012 has seen our Home Office funding transfer to the Commissioner for him to allocate. We will be able to apply for funding but the ultimate decision will rest with the Commissioner and he/she will have to balance the requests for North Wales. To mitigate the risk we will ensure all our business cases are robust and each project will have clear outcomes.

11. Power to make the Decision

- Crime and Disorder Act 1998
- Police Reform Act 2002
- Section 19 and 20 of the Police and Justice Act
- Crime and Disorder (Overview and Scrutiny) Regulations 2009
- Article 6.3.5 of the Council's Constitution

Contact Officer:

Community Safety Manager (Conwy and Denbighshire)

Tel: 01492 575190

Community Safety Partnership: DENBIGHSHIRE



Reduce crime and the impact of crime	2011/12	2012/13	2013/14		% Change	Actual Change
Recorded crime	6773	5694	4960		-37%	-1813
Violence against the person	1870	1761	1610		-16%	-260
Violence with injury	764	794	653		-17%	-111
Violent alcohol related crime	232	245	245		5%	13
Sexual offences	143	149	147		3%	4
Domestic burglary	309	258	204		-51%	-105
Robbery	40	22	25		-60%	-15
Vehicle crime (excl vehicle interference)	413	326	215		-92%	-198
Repeat victims	135	123	67		-101%	-68

Community Safety Partnership: DENBIGHSHIRE



Reduce reoffending	2011/12	2012/13	2013/14		% Change	Actual Change
The rate of adult reoffending	8.55	8.29	7.69		-11%	-0.86
The rate of PPO reoffending		73.33	64.29			
The number of first time entrants to the YJS	70	66	62		-13%	-8
The number of yellow cards / alcohol confiscations issued	45	67	151		70%	106
The number of referrals to PAD	58	25	99		41%	41
Proportion of young offenders who reoffend (Conwy & Denbighshire combined)	10.80%	13.20%	16.30%		34%	

Community Safety Partnership: DENBIGHSHIRE



Effectively tackle ASB and behaviour adversely effecting the environment	2011/12	2012/13	2013/14		% Change	Actual Change
Crimes linked to licensed premises (excluding aqisitive crime)	55	46	45		-22%	-10
Criminal damage	1269	973	845		-50%	-424
Alcohol related criminal damage	67	52	55		-22%	-12
Arson (recorded by NWP)	41	36	19		-116%	-22
Deliberate fires (recorded be NWFRS)	140	76	73		-92%	-67
ASB (reported to NWP)	4987	4468	4014		-24%	-973
ASB (reported to CCBC)	1217	1229	1493		18%	276
Fixed penalties issued for environmental crime	319	1778			#DIV/0!	-319

Community Safety Partnership: DENBIGHSHIRE



Effectively tackle domestic abuse	2011/12	2012/13	2013/14		% Change	Actual Change
Domestic incidents (reported to NWP)	1508	1596	1199		-26%	-309
Domestic crimes (reported to NWP)	725	738	588		-23%	-137
Number of cases dealt with by the Independent Domestic Violence Advisor	237	182	132		-80%	-105
Number of referrals to MARAC	199	161	133		-50%	-66
Frontline staff trained to use CAADA DASH RIC (Conwy & Denbighshire combined)	184	128	73		-152%	-111
Referrals to Safer Homes (Conwy & Denbighshire combined)	182	161	143		-27%	-39

Initial summary of 3 year progress report - Denbighshire

Areas of improvement

- Recorded crime has reduced
- Violent crime has reduced
- Burglary, vehicle crime and robbery has reduced
- Fewer repeat victims
- Adult reoffending in Denbighshire has reduced
- Number of first time entrants to YJS has reduced
- Referrals to Prevent and Deter has increased
- ASB reported to NWP has fallen along with crimes at licensed premises, arson and criminal damage while reports of ASB have increased to DCC
- In Denbighshire domestic incidents and crimes have fallen

Areas with no significant change

- Sexual offences in Denbighshire

Areas of concern

- Proportion of young offenders who reoffend
- Lack of consistency in staffing for the provision of domestic abuse services has led to inconsistent service delivery.

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Report to: Partnerships Scrutiny Committee
Date of Meeting: 25 September 2014
Lead Member/Officer: Leader/Partnerships and Communities Team Manager
Report Author: Planning and Performance Officer
Title: The BIG Plan: Part I, 2011-14 – Evaluation and Closure Report

1. What is the report about?

- 1.1 This report examines the delivery of The BIG Plan: Part I, 2011-14 (Denbighshire's integrated plan), identifying its impact on people in Denbighshire, and reflects on partners' success in streamlining what were previously complex partnership arrangements. The report highlights key lessons learned and recommends a change in approach going forward.

2. What is the reason for making this report?

- 2.1 To update the Committee on the difference made by The BIG Plan and lessons learned for the future.

3. What are the Recommendations?

- That the Committee:
- 3.1 considers the report;
- 3.2 discusses the BIG plan's impact on the people of Denbighshire and the lessons learnt from managing the programme; and
- 3.3 comments on the proposed change of approach going forward.

4. Report details.

4.1 Background - A new way of working together (see Appendix 1)

- 4.1.1 In developing The BIG Plan (known as the single integrated plan), Denbighshire has become known, throughout Wales, as an innovator; influential in shaping the future of integrated planning in Wales. Previous partnership planning arrangements were complex, with a plethora of partnership plans and groups. In 2011, for the first time and before many other areas, the public sector in Denbighshire signed up to one single plan with agreement on a single set of eight outcomes.
- 4.1.2 The eight outcomes were ambitious and many required solutions to entrenched and intractable problems (such as poverty, vulnerable families, and economic prosperity). Because of this, one must exercise caution in expecting immediate improvements in all of the eight outcome areas in just a few years.
- 4.1.3 Partners took some time initially to establish this new approach while the Denbighshire Strategic Partnership Board was established. Leadership from this Board and the Conwy and Denbighshire Local Service Board has been critical to successful partnership working in the county.

4.2 What difference did The BIG Plan make to people in Denbighshire? (See Appendix 2)

- 4.2.1 The BIG Plan accommodated a range of statutory obligations and guidance from Welsh Government. Partners also identified new issues - or issues that had not previously been effectively prioritised in partnership, such as Denbighshire's economy, skills and employment issues, and early intervention

to support vulnerable families. Early indications show that addressing these priorities in partnership has improved outcomes for people, although the impact of The BIG Plan itself is less clear. Key messages for each outcome are listed below:

Outcome 1: Older People lead independent & fulfilled lives

- While there has been a good deal of activity in this area locally, regionally and nationally (the Council's Corporate Plan, North Wales Statement of Intent to Integrate Health & Social Services, the Social Services & Wellbeing Bill etc), The BIG Plan itself does not appear to have offered significant added value.

Outcome 2: People & Places in Rhyl benefit from regeneration activity

- The Rhyl Going Forward programme was not instigated by The BIG Plan, although its inclusion in The BIG Plan influenced LSB's awareness of and approach to regeneration in Rhyl.

Outcome 3: Children & Young People in Denbighshire are supported to live a life free from poverty, where they can be independent & flourish

- Some priorities in Outcome 3 were already underway, and their profile was raised by inclusion in The BIG Plan.

Outcome 4: Vulnerable families in Denbighshire are supported to live a life free from poverty, where they can be independent & flourish

- 159 families have been supported by Families First. Developments are underway to improve performance management to assess outcomes for families, and also to assess the cost benefits of this approach (most especially in respect of those families most at risk of requiring Social Services' input).
- Families First Income Maximisation project achieved £1,531,437 benefit and tax credit income gains lifting 180 households (70 per cent of all cases) out of economic poverty and 43 (15 per cent) out of fuel poverty. 72 per cent of families had an improved financial position as a result (2013/14)
- Denbighshire's programme is recognised across Wales as being at the forefront of outcome-focused, strategic commissioning. This has led to greater coordination of programmes (eg Flying Start, Families First, Communities First).

Outcome 5: Needs of our rural communities are recognised and met

- Partners struggled to identify priorities for our rural areas and indicators are inconclusive as to whether experiences of people living in rural areas have improved as a result of The BIG Plan.

Outcome 6: People in Denbighshire have healthy lifestyles

- People in Denbighshire generally have a good level of health and wellbeing and certain initiatives have been successful, eg tobacco control initiatives in partner organisations including public spaces such as playgrounds.
- However, inequalities in health are still pervasive
- This outcome provided a strategic focus for key delivery partners such as the Communication, Marketing and Leisure service in the Council.

Outcome 7: Children, young people and vulnerable adults in Denbighshire are safe

- Recorded crime has fallen in Denbighshire; however this is the case across Wales and has not improved our position in relation to similar areas.
- The number of children on the child protection register has grown and the number on the register for over 12 months remains concerning.
- The Community Safety Plan does not appear to have been significantly influenced by the BIG Plan, leading to the conclusion that the BIG Plan did not offer added value to this area of work.

Outcome 8: Denbighshire has a thriving and sustainable economy and a skilled workforce

- The BIG Plan proved influential and LSB took a strong lead on people-based economic issues through the following ESF-funded projects:
 - o A project to coordinate and improve training, skills and workforce development.
 - o A Progressive Engagement Pathways project to reduce the number of unemployed and disengaged 19-24 year olds has identified nearly 300 support services and found that there is a lack of understanding and awareness about these. The findings of this project will be critical to any future projects submitted to the Economic Ambition Board.
 - o A Financial Inclusion Together Project has trained over 625 frontline workers enabling frontline services to do more to support people to access quality financial inclusion advice and services.
- The BIG Plan highlighted poor basic skills in Denbighshire and this has led to some promising developments: LSB has approved a basic skills workstream in a single North Wales ESF bid addressing the support needed for those who are economically inactive. This bid will be developed by the Economic Ambition Board.

4.3 Lessons learned (see appendix 3)

- 4.3.1 Transformation to this new way of planning together led to some process issues and delays. Extended consideration was given to integrating partnership structures across Conwy and Denbighshire, which lost valuable time to agree and deliver action plans.
- 4.3.2 Given the collaborative nature of The BIG Plan I it has been complicated to track costs. Where priorities have been accompanied by clear funding arrangements, such as outcome 4 (Families First funding), changes to partnership working have happened more quickly, and, indicatively, are bringing about improved outcomes for people.
- 4.3.3 The financial environment is affecting partners' capacity to deliver services and work collaboratively across a broad range of priorities. This could lead to much more defined and specific collaborative work on a focussed set of issues, as partners have to consider very carefully what they can commit to tackling together and the benefits they plan to realise.
- 4.3.4 The BIG Plan galvanised the public sector to tackle a more focussed and meaningful range of issues together. It has driven strategic and business planning internally within organisations and has become the accepted model for partnership working, not only in Denbighshire but across Wales. However, The BIG Plan, was still too big – despite offering a significantly more streamlined alternative to previous planning arrangements – with unwieldy performance management and needs assessment processes.

4.4 Recommendations:

- 4.4.1 The future Single Integrated Plan should be a more focused plan, with fewer outcomes and priorities, while offering clarity on how statutory duties are being met in partnership.
- 4.4.2 Future plans need to be specific about the initiatives that are required to bring about improved outcomes, and must be precise about the desired and expected benefits, and when these will be realised.
- 4.4.3 The new Single Integrated Plan's performance management framework should be scaled to a manageable set of measures, enabling meaningful scrutiny of activity, performance and outcomes.
- 4.4.4 Early intervention delivers benefits for organisations and better outcomes for people, evidenced from new ways of supporting vulnerable families. This should be a population-wide area for consideration in future planning.

5. How does the decision contribute to the Corporate Priorities?

- 5.1 Not applicable.

6. What will it cost and how will it affect other services?

- 6.1 No extra funding is currently being sought for The BIG Plan or for the proposed Denbighshire Wellbeing Plan.

7. What are the main conclusions of the Equality Impact Assessment (EqIA) undertaken on the decision?

- 7.1 The Equality Impact Assessment for Denbighshire's BIG Plan has been superseded by work to integrate equality into needs assessment. The proposed Wellbeing Plan will be accompanied by an EqIA.

8. What consultations have been carried out with Scrutiny and others?

- 8.1 This report will be considered by Denbighshire Strategic Partnership Board and Conwy and Denbighshire Local Service Board in September 2014.

9. Chief Finance Officer Statement

- 9.1 Not applicable.

10. What risks are there and is there anything we can do to reduce them?

- 10.1 The recommendations above mitigate risks.

11. Power to make the decision

Articles 6.1, 6.3.2(f) and 6.3.4(b) outline Scrutiny's powers with respect to this matter.

Contact Officer:

Planning and Performance Officer

Tel: 01824 706291

Appendices

- 1 Streamlining processes – was it achieved?
- 2 The BIG Plan Outcomes and Indicators
- 3 Lessons learned

Appendix 1: Streamlining processes – was it achieved?

While our primary focus should be on assessing the impact of The BIG Plan for Denbighshire’s citizens, it is important not to underestimate the savings, in terms of cost and time, from streamlining processes.

No	Description of the problem in 2010	Solution	Closure synopsis
1	Four partnership plans	The Big Plan brought together the previously separate planning processes for the Community Strategy, Children and Young People’s Plan and the Health, Social Care and Wellbeing Plan (and to a much lesser extent the Community Safety Plan).	<ul style="list-style-type: none"> • The BIG Plan merged three plans but the Community Safety Plan remained as was. • This reduced the cost associated with planning and needs assessment, engagement and consultation activity, and publication. • Burdens on stakeholders were reduced (fewer meetings, reduced consultation) and the landscape was simplified: there was one plan for everyone.
2	Four support teams (Children and Young People; Health, Social care and Wellbeing; Denbighshire County Council Corporate Team; Community Safety)	Creation of a single Partnerships and Communities Team.	<ul style="list-style-type: none"> • A single ‘Partnerships and Communities Team’ was formed and was in place by 2011. Community Safety remained separate. • Cost savings of approximately £70k
3	Four complicated partnership structures (ie groups and boards)	Support structures were reduced (from 4 strategic boards and in excess of 20 working groups to a single Denbighshire Strategic Partnership Board, a Families First Board and Children, Young people and Families Partnership)	<ul style="list-style-type: none"> • The change management process for streamlining groups and structures was protracted; hindered initially by consideration to merge aspects of partnerships with Conwy, which led to delays in terms of some delivery. • By 2013, one single Denbighshire Strategic Partnership Board was in place reporting to LSB. Delivery groups were then considered as part of a ‘partnerships landscape review’, although the results of which were inconclusive. • The Community Safety Partnership remained as was.

Appendix 2: The BIG Plan Outcomes and Indicators

Some indicators are not yet available for 2013/14. Some of these indicators will continue to be tracked in needs assessment research, as part of the proposed Wellbeing Plan.

Green / Excellent

Yellow / Good

Orange / Acceptable

Red / Priority for Improvement

Outcome 1: Older People lead independent & fulfilled lives

INDICATORS	BEFORE Baseline	2010/11	AFTER 2013/14
% of carers of adult service users who were assessed or re-assessed in their own right who were provided with a service	85.2		95.5
% of carers whose health and wellbeing improves following support	-		-
% of older people aged 65 and over supported in the community	83.3		89.32
% of positive resident responses to the statement: My council has helped me to live independently	62.9		-
Number of older people (aged 60 and over) participating in physical activity and wellbeing opportunities at Leisure Centres	-		48327
Rate of delayed transfers of care for social care reasons per 1000 population aged 75 or over	0.71		0.33

Outcome 2: People & Places in Rhyl benefit from regeneration activity

INDICATORS	BEFORE 2010/11 Baseline	AFTER 2013/14
% of KS4 pupils who achieved Level 2, including English/Welsh and Mathematics at Blessed Edward Jones R.C. High School	37.4	44.4
% of KS4 pupils who achieved Level 2, including English/Welsh and Mathematics at Rhyl High School	36.1	50.8
% of working age population claiming Jobseeker's Allowance in Rhyl South West	6.7	6.2
% of working age population claiming Jobseeker's Allowance in Rhyl West	14.8	14.4
Fewer or no Rhyl Lower Super Output Areas will be in the top 5 most deprived areas in Wales (WIMD)	3	1
Number of vacant town centre properties in Rhyl	47 (12.1%)	58 (15.2%)*
STEAM total revenue from tourism (coastal Denbighshire) (£m)	177	176.42*
STEAM tourism industry direct employment (coastal Denbighshire) (FTE)	2763	2723*
Tenure (owner occupation / private rented / RSL)	-	-
Town centre footfall	-	-
Type of housing	-	-

* 2011/12

Outcome 3: Children & Young People in Denbighshire are supported to live a life free from poverty, where they can be independent & flourish

INDICATORS	BEFORE 2010/11 Baseline	AFTER 2013/14
% of Year 11 learners not in education, employment or training (NEET)	4.4	2.9 (2012)
% of further Education 16-19 learners, with literacy skills below Level 1	52.2	40.2*
% of further Education 16-19 learners, with numeracy skills below Level 1	67.3	60.4*
% of learners eligible for free school meals achieving Level 2 threshold at KS4, including English/Welsh and Maths	19.7	24.1
% of pupil attendance in primary schools	94.0	94.3
% of pupil attendance in secondary schools	91.3	92.4
% of pupils achieving A*- C in GCSE Welsh as a Second Language Full Course	82.2	90*
% of pupils achieving A*- C in GCSE Welsh First Language	74.1	98*
% of pupils achieving the level 2 threshold or vocational equivalents (all pupils)	60.7	85.7 (2012)
% of school days lost due to fixed-term exclusions during the academic year, in secondary schools	0.16	0.09
Young carers attend and achieve at school	-	-

*2011/12

Outcome 4: Vulnerable families in Denbighshire are supported to live a life free from poverty, where they can be independent & flourish

INDICATORS	BEFORE 2010/11 Baseline	AFTER 2013/14
% of 18-24 year olds claiming Jobseeker's Allowance	9.70	7.5
% of children aged 16-18 Not in Education, Employment or Training, at the preceding 31 August in Denbighshire	4.40	2.9*
% of children fully immunised by their 4th birthday	-	82.3*
% of children in poverty*	22.1	-
% of children in reception class who are overweight or obese	Not yet available from WG	Not yet available from WG
% of FSM pupils who achieve the Core Subject Indicator at KS2, compared to non-FSM pupils	69.37 (86.0 non-FSM)	77.1 (88.2 non-FSM)
% of FSM pupils who achieve the Foundation Phase Indicator (teacher assessment), compared to non-FSM pupils	-	71.4 (81.7 non-FSM)*
% of FSM pupils who achieve the Level 2 threshold (GCSE A*- C in English/Welsh & Maths), compared to non-FSM pupils	19.7 (48.7 non-FSM)	24.1 (59.5 non-FSM)
% of half day sessions (overall absence) missed by FSM pupils in primary school compared to non-FSM pupils	7.9 (5 non-FSM)	-
% of half day sessions (overall absence) missed by FSM pupils in secondary school compared to non-FSM pupils	13.7 (7.8 non-FSM)	12.9 (7.3 non-FSM)*
% of offenders who re-offend	25.1	-
% of service users with mental health needs who leave support to live independently	46.5	45.3*
Children in need by parental capacity (domestic abuse)	13.3	28
First time entrants to Youth Offending Teams	212	125*
Number of homeless households with dependent children in temporary accommodation at the end of the period	30	15*

INDICATORS	BEFORE 2010/11 Baseline	AFTER 2013/14
Number of households with dependent children accepted as eligible, unintentionally homeless and in priority need	35	35
Rate of conceptions under age 16 years per 1000 female residents aged 13 to 15	5.30	4.8**
Rate of live births with a birth weight of less than 2500g	8.80	6.5**

* The current child poverty population measure used by the Welsh Government does not account for children raised above the 60 per cent median poverty lines after their or their parents' entitlement to Disability Living Allowance plus linked benefits and tax credits have been secured; therefore it over-estimates levels of child poverty and underestimates the impact of income maximisation services.

** The outcome framework for Families First has changed and this table includes data collected in 2011/12

Outcome 5: Needs of our rural communities are recognised and met

INDICATORS	BEFORE 2010/11 Baseline	AFTER 2013/14
% of principal (A) and non-principal (B) and (C) roads that are in overall poor condition	13.0	10
Number of rural entrepreneurial initiatives supported	-	-
Number of tourists attracted to the region (coastal Denbighshire) (000s)	4757	4958
Older people living in rural areas feel less isolated	-	-
Residents Survey - % of positive resident responses to the statement: Satisfaction with the cost of a journey	53.9	-
Residents Survey - % of positive resident responses to the statement: Satisfaction with the frequency of buses	80.8	-
Residents Survey - % of positive resident responses to the statement: Satisfaction with their local area as a place to live	86.4	-
Residents Survey - % of young people that are satisfied that buses arrive on time	64	-
Residents Survey - % of young people that are satisfied with the cost of a journey	17	-
Residents Survey - % of young people that are satisfied with the frequency of buses	70	-

Outcome 6: People in Denbighshire have healthy lifestyles

INDICATORS	BEFORE 2010/11 Baseline	AFTER 2013/14
% breastfeeding at 8 weeks	-	-
% breastfeeding at birth	56.5	-
% of adults in Denbighshire know how to look after their mental wellbeing	50.8	50.5*
% of adults in Denbighshire that are overweight	54.0	54.0*
% of adults who meet physical activity guidelines in the past week	34.0	32.0*
% of adults who reported being a current smoker (daily, occasional)	23.0	22.0
Abortion rate under 18 per 100,000 females	15.0	-
Conception rate under 18 per 100,000 females	35.2	33.0 (2012)
Number of individuals presenting with alcohol misuse issues	541	-

INDICATORS	BEFORE 2010/11 Baseline	AFTER 2013/14
Number of individuals presenting with substance misuse issues	298	-
*2011/12		

Outcome 7: Children, young people and vulnerable adults in Denbighshire are safe

INDICATORS	BEFORE 2010/11 Baseline	AFTER 2013/14
% of adult protection referrals completed where the risk has been managed	92.7	100
Age-standardised mortality rates per 100,000 population, where suicide was the underlying cause of death	11.2	-
Number of 0-18 year olds admitted to hospital as an emergency due to injury or poisoning	-	-
Number of agencies / staff trained to use CAADA DASH RIC2	-	128**
Number of children on the child protection register for over 12 months	7	9*
Number of injuries from accidental fires in dwellings (excluding precautionary checks) - Denbighshire	8	9**
Number of injuries from accidental fires in dwellings (excluding precautionary checks) - Rhyl	5	2
Number of prosecutions for environmental crime carried out by the Local Authority	253	1778
Number of referrals to MARAC	-	161**
The rate of accidental fires in dwellings - Denbighshire (per 1,000)	1.06	0.97 (p)**
The rate of accidental fires in dwellings - Rhyl South West (per 1,000)	0.57	0.37 (p)**
The rate of accidental fires in dwellings - Rhyl West (per 1,000)	2.53	2.51 (p)**
The rate of all crime recorded by North Wales Police per 1,000 population	69.0	60.584**
The rate of children injured on the road per 1,000 population (Child casualties by class, NW Police)	-	-

* December 2013

** 2012/13

Outcome 8: Denbighshire has a thriving and sustainable economy and a skilled workforce

INDICATORS	BEFORE 2010/11 Baseline	AFTER 2013/14
% of children aged 16-18 Not in Education, Employment or Training, at the preceding 31 August in Denbighshire	4.40	2.9
% of enterprise survival rates in Denbighshire after three years	62.2	52.6
% of further Education 16-19 learners with literacy skills below Level 1	52.2	40.2*
% of further Education 16-19 learners with numeracy skills below Level 1	67.3	60.4*
% of pupils achieving the level 2 threshold including English/Welsh and maths (all pupils)	43.9	53.4
% of working age population, aged 16-64, in employment	67.5	72.9
Adults in Denbighshire have good basic skills	-	-
Number of Denbighshire public and third sector organisations providing volunteering opportunities	200	221*

INDICATORS	BEFORE 2010/11 Baseline	AFTER 2013/14
Number of hours spent by young people participating in the Millennium Volunteer Scheme to achieve the Award	54050	29450* (n)
Number of new and existing enterprises financially assisted (RDP, LIF, Denbighshire's Own Grants)	-	20*
Number of public and third sector organisations achieved Investing in Volunteers award	0	1*
Number of public and third sector organisations working towards Investing in Volunteers award	0	1*
Number of volunteering opportunities	301	265*
Number of young people engaged with the Millennium Volunteer Scheme	334	421*

* 2012/13

(n) The figure appears lower this year because a significant number of young people were late in sending their records of hours back, and their certification will awarded in 2013-14. If their hours were included in 2012/13 then the total number of hours would be 66,250.

Appendix 3: Lessons learned

What went well

Lesson No	Lesson Description	Suggested future action	Project Impact (High, Medium, Low)
1	<u>Resource management:</u> Fewer plans, with fewer priorities and a scaled-down support structure worked.	Continue the process of focusing on what matters, reducing bureaucracy.	High
2	<u>Stakeholder engagement and communications:</u> Reducing from four plans to one was a significant change for partners, and at the time, radical. Successful transition to The BIG Plan and streamlined processes required buy-in from stakeholders, and needed to adhere to a range of statutory duties and expectations. The change management process was sensitively handled and stakeholders bought into the concept of a single plan. The process was supported by a Project team, with significant support from Denbighshire County Council's Corporate Programme Office. Communication was of vital importance, managed through a significant engagement and consultation strategy.	Transition to a more streamlined plan, like that proposed, needs to be supported by a sensitive and inclusive engagement strategy and must be 'owned' by Denbighshire Strategic Partnership Board.	High
3	<u>Governance:</u> Denbighshire Strategic Partnership Board has flourished and taken ownership of a single plan. They are proving to work strategically; showing a genuine will to work in partnership on a smaller set of shared issues, where there is a belief they can make the most difference.	Denbighshire Strategic Partnership Board to continue in their leadership role.	High
4	<u>Vision and Blueprint creation and delivery:</u> Focusing on the 'life course' of families has enabled partners, using a Programme/Project Board approach, to deliver a new way of supporting families to improve their health, education, and economic outcomes. Early indications show that this approach delivers benefits for families and organisations (outcome benefits and cost benefits).	A clear rationale for working collaboratively, a project methodology and a strategy for using shared funding helps to ensure interventions are planned with a detailed performance framework in place.	High
5	<u>Costs</u> Partnership priorities that have been accompanied by clear funding arrangements, such as outcome 4 (Families First funding), seem to have led to changes in the way we work together more quickly, and, indicatively, seem to	Put arrangements in place to identify costs associated with projects and track them.	Medium

Lesson No	Lesson Description	Suggested future action	Project Impact (High, Medium, Low)
	be improving outcomes for people.		

What did not go well

Lesson No	Lesson Description	Suggested future action	Project Impact (High, Medium, Low)
1	<u>Governance:</u> A shared LSB did not lead to the development of shared initiatives/structures across the two counties.	Focusing on a smaller set of issues could lead to new collaborative opportunities.	Medium
2	<u>Programme planning, monitoring and control:</u> The BIG Plan was a wide ranging plan. Because of its breadth, it was planned to be run as a programme, but delays in agreeing a partnership structure led to a lack of ownership of some outcomes (most notably, outcomes 1, 5, 7, 8).	Clear ownership and leadership from the outset.	Medium
3	<u>Programme planning, monitoring and control:</u> The plan was published on time, but projects and performance measures took too long to be confirmed, delayed in part by the review of partnership structures.	Projects and measures should be confirmed ready for the formal publication of the Plan.	High
4	<u>Vision and Blueprint creation and delivery:</u> The BIG Plan covered too many complex issues and overstated the difference it could make to people during 3 years.	Greater focus is required, with more specificity as to how and what differences are anticipated in year 1, 2 and in 5-10 years.	Medium
5	<u>Stakeholder engagement and communications AND Benefits Realisation:</u> Partners found it very difficult to agree on a small number of indicators, performance measures and actions, rendering the performance management framework unwieldy. Recent research conducted by the Partnership and Communities team has identified more than 500 indicators and performance measures in relation to children and families alone. This demonstrates that notwithstanding The BIG Plan being big, it did focus on less.	The Partnership and Communities Team should act as gatekeepers in this respect. The team should be assertive in using criteria for including and excluding items.	Medium
6	<u>Programme risk and issue management :</u> These processes were not embedded.	Implement project planning through the use of Verto.	Low

Report To: Partnerships Scrutiny Committee

Date of Meeting: 25 September 2014

Lead Member: Lead Member for Social Care (Adult and Children's Services)

Officer: Early Intervention, Strategy & Support Service Manager

Report Author: Early Intervention, Strategy & Support Service Manager

Title: Families First

1. What is the report about?

1.1 Providers' progress to date in delivering their services, the Families First Action Plan and Outcome 4 of the BIG Plan.

2. What is the reason for making this report?

2.1 To provide information regarding the Families First projects' delivery to date in order to ensure that all commissioned projects are:

- on target to deliver the expected outcomes in line with their tender objectives;
- delivering better outcomes for service users;
- making effective and efficient use of the financial resources provided.

3. What are the Recommendations?

3.1 That the Partnerships Scrutiny Committee provides observations on the progress to date in the delivery of the Families First Programme.

4. Report details.

4.1 Families First is an innovative programme that promotes the development by local authority areas of effective multi-agency systems and support, with a clear emphasis on prevention and early intervention for families, particularly those living in poverty. Families First together with Flying Start and Communities First will help deliver the Welsh Government's vision for a citizen model of accessible, seamless service delivery in the community by skilled people working together to ensure better matching of provision to individual needs.

4.2 Denbighshire County Council has administered the Programme from 2011 – 15 with a grant allocation over the last three years for Denbighshire of £1.3M per annum. The programme will run up to 2017.

4.3 Key requirements of the Programme are:

- a Joint Assessment Family Framework (JAFF) (early assessment of a family's needs and multi-agency intervention in a timely fashion);

- a Team Around the Family (co-ordinators who complete a Joint Assessment Family Framework and coordinate a broad range of support which can be delivered in a way to suit the family); and
 - strategically commissioned services to deliver support to families
- 4.4 Contract Reviews of all commissioned services take place twice a year and the outcome of the reviews have been scrutinised by the Families First Project Board. Contracts were extended for one year (2014-15) with amendments made to some services. The Play Consortium contract was decommissioned for 2014-15. .

4.5 2013-14 Activity

- 4.5.1 During 2013-14 377 families have been referred into the Families First programme with referrals coming from a range of sources. (including Social Services, Health, Schools, commissioned services, child and adolescent mental health services)
- 4.5.2 70 have completed a Joint Assessment Family Framework through the Team Around the Family (TAF).
- 4.5.3 203 families have been provided with a commissioned service via the Families First Panel (a multi-agency panel that co-ordinates Families First referrals below the Team Around the Family threshold). .
- 4.5.4 In total approximately 35,000 individuals have accessed commissioned services during 2013/14 (however caution should be noted as there will be instances whereby individuals have accessed more than one service several times (and so they have been double counted).

4.6 Revised Delivery Model 2014-15 onwards

- 4.6.1 An evaluation of the Families First Panel process and the Team Around the Family took place at the end of the 2013-14 period in which a number of lessons were learnt. These lessons were taken into account, alongside the continuous performance requirements from Welsh Government to make make revisions to the Families First model
- 4.6.2 The new model of delivery has introduced a more targeted and coordinated approach to individual families throughout the whole programme through the Youth Support Consortium and Family Support Service (as opposed to those solely supported through Team Around the Family). In addition the new model enables the commissioners to track and monitor the difference made to all families as a whole and not the impact of individual service providers.
- 4.6.3 The implementation of the revised model includes an electronic Joint Assessment Families Framework (JAFF). In 2013-14 a module within the Capita system was procured (administered by Tim Data on behalf of Denbighshire County Council) which provides a client and performance database for the whole programme together with future opportunities to align with Flying Start and Education who also use Capita. Work is currently underway to overcome IT security matters in order to enable Youth Support and Family Support services (both of whom are external to Denbighshire County).
- 4.7 In conjunction with the work detailed above the Children and Family Service has developed a performance management framework with the

aim being to measure and monitor the impact of early intervention services on the statutory provision. The first report using this framework will be published in July.

5. How does the decision contribute to the Corporate Priorities?

5.1 The Families First Programme is a key contributor to:

- The Corporate Plan: “Vulnerable people are protected and are able to live as independently as possible”.
- The Big Plan: “Outcome 4 - Vulnerable Families in Denbighshire are supported to live a life free from poverty, where they can be independent and flourish”.

6. What will it cost and how will it affect other services?

6.1 In total Denbighshire’s Families First grant is £1.3M per annum. The allocation of this grant for 2014-15 is detailed within *Appendix 1*.

6.2 There will be a reduction in the grant for 2015-17 however the budget for 2015-17 is yet to be confirmed by Welsh Government

7. What are the main conclusions of the Equality Impact Assessment (EqIA) undertaken on the decision?

7.1 The assessment has identified that none of the protective characteristics will be adversely affected by the development of this service (see Appendix 2).

8. What consultations have been carried out with Scrutiny and others?

8.1 Families First Project Board.

8.2 Stakeholder Event on proposed revised model of delivery and workforce development requirements (with Families First providers).
Evaluation of the 2012 – 14 delivery model with families and stakeholders.
Evaluation responses overview:

8.3 Children, Young People, and Families Partnership.

9. Chief Finance Officer Statement

9.1 The Programme must be delivered within the funding available.

10. What risks are there and is there anything we can do to reduce them?

10.1 Programme Guidance 2014-17

All authorities across Wales are still awaiting new guidance which is being prepared by the Welsh Government. The risks to the Programme in relation to this delay has been reported back to Welsh Government.

10.2 Funding 2015-17

No information has been provided to local authorities across Wales in relation to local authority allocations for the 2015-17 period as yet. During a meeting in October 2013 with the North Wales Regional Account Manager

representing the Welsh Government, it was alluded to that there was a probability of a £2.3M reduction to the Programme across Wales for the 2015-16 period (reducing the Grant to local authorities).

10.3 Timetable Slippage

The implications of both 10.1 and 10.2 above could have a negative impact on the tendering timetable thus impacting on the delivery of a newly commissioned Programme as from 1st April 2015.

10.4 The Families First Programme across Wales

There is no indication from Welsh Government of plans for the delivery of services to vulnerable families post 31st March 2017 i.e. whether the Programme will continue, or whether something else will be put in place to replace it.

11. Power to make the Decision

Articles 6.1 and 6.3.4(b) of the Council's Constitution

Contact Officer:

Families First Programme Officer – Early Intervention and Support Service
Tel: 01824 712297

Appendix 1

FAMILIES FIRST (FF) PROGRAMME IN DENBIGHSHIRE COMMISSIONING AND FUNDING ALLOCATIONS FOR 2014-15

NON COMMISSIONED SERVICES
Team Around the Family (TAF) – delivering since Families First Pioneer Phase since Oct 2011
<ul style="list-style-type: none"> • Provision to include an additional 2 Family Support Workers. • Capita Training and maintenance costs - Capita is the online JAFF (Joint Assessment Family Framework) • A Flying Start TAF Co-ordinator (funded through Flying Start) has joined the present team.
Family Information Service – delivering since April 2012
<p>Outreach Worker provision ended 31st March 2014, but positive links made with Worker who is now funded wholly through FIS and will ensure continued partnership working.</p> <p>The FIS Manager is now funded two days per week to develop community based activity programmes for families in the Rhyl, Denbigh and Corwen areas.</p>
Workforce Development, Training and Support – delivering since September 2012
<p>A revised training programme will continue for 2014-15. Feedback from FF Providers has been obtained in relation to training needs, an analysis of what can be funded and where joint funding opportunities can take place.</p>
Disability Training Programme – delivering since July 2012
<p>Ysgol Tir Morfa and Ysgol Plas Brondyffryn to deliver as part of the wider Workforce Development Training Programme. New programme will commence from September 2014.</p>
Pyramid Programme Co-ordinator – new for 2014-15
<p>Post to be match funded with Communities First Pupil Deprivation Grant.</p>
Learning Set Support – in place since April 2012
<p>North Wales Regional Support Officer Post - based with Conwy CBC, on-costs and a budget for meeting rooms and translation costs (15%). All regional authorities contribute financially to this post.</p>
Programme Support – new for 2014-15
<p>Salary and on-costs for Families First Programme Officer and general support for commissioning activity to prepare for Programme delivery for 2015-17 (ie Supplier Development, Procurement Support).</p>
Advocacy (spot purchase) – need identified during 2012-13
<p>Need led provision through the Young Person's Advocate (based within the Youth Support Consortium) to support under 11s.</p>

Appendix 1

FAMILIES FIRST (FF) PROGRAMME IN DENBIGHSHIRE COMMISSIONING AND FUNDING ALLOCATIONS FOR 2014-15

COMMISSIONED SERVICES	
Service	Provider
Income Maximisation	Consortium - Income Maximisation and Benefit Advice Shop) – delivering since April 2012
	Providing independent advice about state benefits and tax credit entitlements together with challenging decisions if refused entitlements. Information about housing and employment rights, resolving personal debts, money management and saving energy.
Family Resilience	Consortium - Betsi Cadwaladr University Health Board (BCUHB), National Society for the Prevention of Cruelty to Children (NSPCC), Cwlwm, North Denbighshire Women's Centre, Children and Adolescent Mental Health (CAMHS) – delivering since April 2012
	Providing services that focus on supporting the emotional health of families – relationships, bereavement, post natal depression, and to increase their self-confidence and emotional health & well-being.
Parenting	Consortium – Action for Children, Betsi Cadwaladr University Health Board (BCUHB) – delivering since April 2012
	Providing support to families to help them create the best environment for their children's well-being and to enhance parenting skills through 1:2:1 support and groups.
Youth Support	Consortium Conwy and Denbighshire Mental Health Advocacy Service, West Rhyl Young People's Project , Denbigh Youth Project – delivering since April 2012
	Providing a targeted youth support service, offering mentoring, advice, information and guidance to specific groups of young people, aged 11 to 25 years within a family context.
Family Support	Hafan Cymru – delivering since Nov 2012
	Providing an early intervention outreach service of holistic, whole family, enabling, pro-active support to vulnerable families, with children aged 0 – 18 years.
Young Carers	WCD (Powys Young Carers delivering as WCD for Wrexham, Conwy, and Denbighshire) – delivering from 1st April 2014
	New sub-regional service (led by Conwy in partnership), includes funding through BCUHB. Collateral Agreement in place. Contract Includes statutory provision with funding from Children and Family Services.
Childcare	Family Information Service – delivering since April 2012
	Coordination of childcare services and resources to help families, including temporary and emergency childcare and grant funding for Assisted Places within many child-care settings Current requirements under contract were reviewed (changes approved by DCC Procurement). Further more detailed discussions have taken place and have been approved by Procurement in order to include the disabled element of Play which has transferred over to Childcare as it sat well and there was a defined need.

Appendix 1

FAMILIES FIRST (FF) PROGRAMME IN DENBIGHSHIRE COMMISSIONING AND FUNDING ALLOCATIONS FOR 2014-15

COMMISSIONED SERVICES	
Disability	CAMHS (Child & Adolescent Mental Health Service) - delivering since Feb 2013
Home/Community Based Play Development for Disabled Children	Target and support the integration of play into mainstream services for pre-school age children with a range of disabilities between the ages of 0 – 5 years.
Disability	Barnardo's - delivering since Feb 2013
Buddying Scheme	Increased opportunities for all disabled children and young people with a wide range of additional and complex needs to access universal youth provision and play and leisure activities within their local areas e.g. youth clubs, after school clubs, play, social and leisure facilities etc

FAMILIES FIRST ALLOCATION DENBIGHSHIRE COUNTY COUNCIL		1,302,490
Profiled Expenditure for 2014-15		
NON-COMMISSIONED		
Team Around the Family (TAF)		357,419.00
Family Information Service		18,690
Workforce Development, Training and Support		15,000
Disability Training Programme		15,000
Pyramid Programme Co-ordinator		20,000
Learning Set Support		5,400
Programme Support		42,598
Advocacy (spot purchase)		900
Sub-total (non-commissioned)		475,007
COMMISSIONED		
Income Maximisation		60,000
Family Resilience		85,000
Parenting		130,000
Youth Support		165,000
Family Support		165,000
Young Carers		25,000
Childcare		88,000
Disability Home/Community Based Play Development for Disabled Children		29,000
Disability Buddying Scheme		80,000
Sub-total (non-commissioned)		827,000
TOTAL		1,302,077

From the figures above, £90,000 is required by the Welsh Government to be ring-fenced for Disability. Denbighshire has allocated a total of £124,000 for this element.

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Appendix 2

Families First
10 July 2014

Equality Impact Assessment

Families First

Contact: Vicky Allen, Children and Family Services

Updated: 14.06.14

1. What type of proposal / decision is being assessed?

Other

2. What is the purpose of this proposal / decision, and what change (to staff or the community) will occur as a result of its implementation?

To further improve and promote the development by Denbighshire County Council and its partners of effective multi-agency systems and support, with a clear emphasis on prevention and early intervention for families, particularly those living in poverty. Families First together with Flying Start, Communities First and the Integrated Family Support Service will help deliver the Welsh Government’s vision for a citizen model of accessible, seamless services delivered in the community by skilled people working together to ensure better matching of provision to individual needs.

Denbighshire, after two years of programme delivery has revised its model in order to improve delivery, monitoring, and performance so we have a targeted coordinated approach to individual families throughout the whole programme as opposed to those solely supported through the Team Around the Family. In addition the new model enables us to track and monitor the difference made to all families the Programme work with.

3. Does this proposal / decision require an equality impact assessment? If no, please explain why.

*Please note: if the proposal will have an impact on people (staff or the community) then an equality impact assessment **must** be undertaken*

Yes

4. Please provide a summary of the steps taken, and the information used, to carry out this assessment, including any engagement undertaken

(Please refer to section 1 in the toolkit for guidance)

Families First Project Board (multi agency board including Voluntary Service Council, Education, and Health) were the decision making body for approving the new model and identifying the commissioning priorities for 2014/15.

Stakeholder Event on proposed revised model of delivery and workforce development requirements from April 2014 (with Families First providers) - amendments made in accordance with feedback

Evaluation in 2012 of the Families First model and Team Around the Family delivery models included consultation with families and stakeholders and the feedback was used to inform the new delivery model for 2014-15.

- 5. Will this proposal / decision have a positive impact on any of the protected characteristics (age; disability; gender-reassignment; marriage and civil partnership; pregnancy and maternity; race; religion or belief; sex; and sexual orientation)?**
(Please refer to section 1 in the toolkit for a description of the protected characteristics)

Yes - within the programme there is focussed support for:

- disabled children and young people
- children and young people who are Gay, Lesbian, Bisexual, and Transgender
- advocacy support for all children and young people

In addition, all services within the programme are required to evidence to the service commissioners how they actively promote, and deliver their service, through the Welsh Language

- 6. Will this proposal / decision have a disproportionate negative impact on any of the protected characteristics (age; disability; gender-reassignment; marriage and civil partnership; pregnancy and maternity; race; religion or belief; sex; and sexual orientation)?**

No

- 7. Has the proposal / decision been amended to eliminate or reduce any potential disproportionate negative impact? If no, please explain why.**

Yes

8. Have you identified any further actions to address and / or monitor any potential negative impact(s)?

Yes	Quarterly Performance Reports to Welsh Government (incorporating quarterly reports from providers) Bi-annual contract monitoring arrangements Stakeholder/Networking Events Annual Report
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Action(s)	Owner	By when?
Contract and Performance Monitoring of Programme to inform the Annual Report	Vicky Allen	01.07.15>
<Please describe>	<Enter Name>	<DD.MM.YY>
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9. Declaration

Every reasonable effort has been made to eliminate or reduce any potential disproportionate impact on people sharing protected characteristics. The actual impact of the proposal / decision will be reviewed at the appropriate stage.

Review Date:	01.07.15
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Name of Lead Officer for Equality Impact Assessment	Date
Vicky Allen	24.06.14

Please note you will be required to publish the outcome of the equality impact assessment if you identify a substantial likely impact.

Report to:	Partnerships Scrutiny Committee
Date of Meeting:	25 September 2014
Lead Member/Officer:	Leader/Head of Business Planning and Performance
Report Author:	Partnerships and Communities Team Manager
Title:	Denbighshire's Wellbeing Plan update

1. What is the report about?

Denbighshire's Wellbeing Plan – the Single Integrated Plan.

2. What is the reason for making this report?

To update the Partnerships Scrutiny Committee on the progress of the project plan for publication of Denbighshire's second Single Integrated Plan (henceforth SIP).

3. What are the Recommendations?

To consider Denbighshire's Wellbeing Plan providing comment as necessary.

4. Report details

4.1 Background Information

4.1.1 The Big Plan Part 1 (TBP1) demonstrated benefits of integrated planning including: streamlining of an integrated Partnerships & Communities Team; the development of a single integrated needs assessment; development of a joint performance management framework and the improved co-ordination of community engagement and consultation.

4.1.2. Building on their experience of developing and reporting on Big Plan Part 1 Denbighshire's Strategic Partnership Board (DSPB), adjusted their approach to the formation of the next Single Integrated Plan (SIP) to

- Reduce the number of outcomes to be addressed within the Single Integrated Plan

- Adopt a meaningful evaluation framework for performance and improvement activities to be better able to identify how citizens of Denbighshire are better off.

4.1.4 The Denbighshire Strategic Partnerships Board's work has been underpinned by a number of task and finish groups to inform Denbighshire Strategic Partnerships Board on operational delivery within priority areas and advise how benefits may be realised.

4.2 Needs Assessment

4.2.1 The needs assessment activity necessarily concentrated on researching and publishing themed known local data alongside the highlighting of good practice or innovative responses to the themes from across the country and world.

4.2.2 This approach has attempted to combine needs assessment data with predictions of future need linked to economic and/or demographic change.

This work will be developed and refined throughout the lifetime of Denbighshire's Wellbeing Plan.

- 4.2.3 The ambition is to create an ongoing partnership needs assessment profile for Denbighshire which is continually refined as new information is gathered and published locally, regionally and nationally.

4.3 Performance Monitoring

- 4.3.1 In line with the principle of a streamlined approach, Denbighshire's Wellbeing Plan will require a lighter touch in terms of monitoring performance.
- 4.3.3 The themes and desired outcomes for Denbighshire's Wellbeing Plan will remain constant, but the activities leading to the outcomes will be more fluid than in BIG Plan Part 1. This will allow for an innovative and flexible approach to achieving the outcomes, and it will support the emphasis on identifying outcomes rather than outputs. A constant review of needs assessment data coupled with a dynamic assessment of activities designed to achieve the outcomes will create a vibrant, meaningful plan which is recognised by all.

4.4 Publication of Denbighshire's Wellbeing Plan

- 4.4.1 The draft Plan (Appendix 1) is currently out for consultation. The delivery framework described above creates a fluid 3-dimensional model for Denbighshire's Wellbeing Plan which demands an innovative publication mechanism.
- 4.4.2 A web-based model is being researched which allows for a simple view of Denbighshire's Wellbeing Plan and simultaneously allows a more detailed assessment of what is being done, by whom, why, and what difference is being made.
- 4.4.3 Other methods of publication will also be considered to ensure equality of access and cost effectiveness.

5 Areas of concern / Members need to know about

- 5.1 Partners and stakeholders should be assured that priorities within BIG Plan Part 1 remain areas of partnership activity to improve outcomes for residents, although the SIP will concentrate on a smaller number of themes for the next period.
- 5.2 Due to inconsistent engagement with all partners through the planning stages of Denbighshire's Wellbeing Plan, members will need to be assured that the initiatives have a shared commitment from all partners in Denbighshire to ensure the plan has resonance across the county.

6 How does the decision contribute to the Corporate Priorities?

- 6.1 A single integrated plan meets the statutory duties in relation to the development of plans and strategies required under legislation for Local Government (Wales) Measure 2009 (Part 2: Ss 37 – 46), the Children Act 2004 (Part 3: S26), the National Health Service (Wales) Act 2006 (Part 3: S40) and the Crime and Disorder Act 1998 (Part 1: S6).

7. What will it cost and how will it affect other services?

- 7.1 There is no extra funding available for the delivery of the SIP: partners will carefully consider the business case for each proposed initiative, seeking opportunities for sustainable use of existing resources to meet the identified outcomes.

8. What are the main conclusions of the Equality Impact Assessment (EqIA) undertaken on the decision?

- 8.1 The Equality Impact Assessment for Denbighshire's Wellbeing Plan is being dynamically reviewed alongside the plan's development and will be published on the website.

9. What consultations have been carried out with Scrutiny and others?

- 9.1 A programme of engagement activities has taken place over a period of several months. The initial phase of the engagement process was designed to inform the drafting of Denbighshire's Wellbeing Plan, followed by the current consultation phase when the draft document is being widely shared with partners and the community at large.

- 9.2 **The Engagement Working Group** consists of representatives from Denbighshire County Council, Denbighshire Voluntary Services Council, Betsi Cadwaladr University Health Board, North Wales Police, North Wales Fire & Rescue, Welsh Government and Llandrillo College. The group prepared a generic questionnaire which was widely distributed at various events, meetings and targeted groups during the summer months. The questionnaire asked people to identify what three things they would like to change in Denbighshire, how they could become involved in securing change and what area of the county did they live in. The questionnaire also listed the existing priorities and asked residents to score in order of importance.

- The questionnaire and a supporting 'briefing pack' was distributed at summer village events, county shows and targeted groups such as housing tenants and, through Survey Monkey, employees of partner organisations who live and/or work in Denbighshire.
- Specific events were held to encompass the views of two identified 'hard to reach' groups: namely the rural communities of Denbighshire and the views of young people.
- Over 170 individual responses were received and collated. In addition the views of two Third Sector Workshops and a Young People's Conference were analysed.

9.3 Public Engagement Feedback

An analysis of the engagement results can be found in Appendix 2. Some common threads appeared which informed early drafts of Denbighshire's Wellbeing Plan:

- Responses from Rhyl indicate residents are concerned about the 'negativity' which surrounds the town and perceptions of a poor image and unfair reputation that are fostered by national and regional media. This differs significantly from the original feedback relating to BIG Plan Part 1 in 2010 when the need for investment was the key requirement.

- Rural issues surface with lack of rural transport, poor broadband access and housing for young people, support for ‘vulnerable families’ and support for the elderly.
 - Issues relating to young people included lack of public and affordable transport, access to social media, supporting them to access employment opportunities, and more education in the field of health.
 - The provision of more quality job opportunities, training, apprenticeships, career advice and volunteering opportunities.
 - Concern as to the demographic reduction in the use of the Welsh Language and culture.
- 9.4 The formal consultation period is 15 May to 31 August during which time the draft Plan will be widely distributed and responses collated.
- 9.5 The final draft of the Wellbeing Plan is due to be presented to full Council on 4th November.

10. What risks are there and is there anything we can do to reduce them?

- 10.1 With a significant reduction of size and scope for the Single Integrated Plan there is a risk that Denbighshire will be challenged as to how we are meeting our statutory duties. The clear link between statutory duties and partnership activities to support the delivery of the Single Integrated Plan will therefore be made explicit on publication
- 10.2 The success of the Single Integrated Plan will rely on partner involvement and meaningful public and partner engagement. To ensure the shared ownership of the Single Integrated Plan it will be ratified by boards of all Local Service Board partner organisations and performance will be closely monitored by the Conwy & Denbighshire Local Service Board going forward.

11. Power to make the decision

Articles 6.1 and 6.3.3(a) of the Council’s Constitution outlines scrutiny’s powers with respect to the Single Integrated Plan.

Contact Officer:

Partnerships and Communities Team Manager
Tel: 01824 706291

Background Papers:

The report of the Commission on Public Service Governance and delivery (Welsh Government): <http://wales.gov.uk/topics/improvingservices/public-service-governance-and-delivery/report/?lang=en>

Shared Purpose – Shared Delivery (Welsh Government):
<http://wales.gov.uk/topics/improvingservices/publicationsevents/publications/sharedpurpose/?lang=en>



Please find attached the consultation draft of Denbighshire's Wellbeing Plan. This is Denbighshire's Single Integrated Plan, incorporating the statutory plans such as the Health, Social Care & Wellbeing Plan, Children & Young Peoples Plan, the Community Strategy and others. This replaces The BIG Plan which is due to end this year. You will notice that we have taken a different approach to strategic planning in light of what we learned from implementing The BIG Plan and in light of challenges in strategic planning and partnership working during this period of considerable financial funding pressures.

The consultation runs to the end of August, and I would be grateful to hear your views. Either send your comments by e-mail to partnership.support@denbighshire.gov.uk or complete the simple online survey on <https://www.surveymonkey.com/s/DenbighshireWellbeing>

All comments received will be considered and amendments to the plan will be made where appropriate. Denbighshire's Wellbeing Plan will be published by the Conwy & Denbighshire Local Service Board in December this year.

Thank you for your contribution.

Best wishes

Liz Grieve
Partnerships & Communities Manager
On behalf of Conwy & Denbighshire Local Service Board



Supporting Independence & Resilience: Denbighshire's Wellbeing Plan

What do we mean by Independence? We are independent when we have freedom to make choices for ourselves and the ability to live our lives with minimal help from others.

What do we mean by Resilience? We are resilient when we use our resources and knowledge to prepare for the future.

These definitions apply to individuals and communities. When people can maximise and maintain their independence they are able to achieve what is important to them. Where people collaborate to develop and sustain their community, the county is able to thrive.

Through delivering this plan we will help to create an environment where this is possible.

Vision:

- People are active, connected & contribute to their community
- People take notice of what is going on around them, and in doing so, people keep learning about their world
- People prioritise their wellbeing and actively plan to maintain their independence

Background:

Denbighshire's first Single Integrated Plan, The Big Plan, was published in 2011 and brought with it improved partnership working to help achieve our ambitions for Denbighshire. We have learned a number of lessons from this approach and have applied these to the planning and publication of our second integrated plan. Meanwhile, the environment for partnership working remains challenging while we adapt to a

difficult financial environment and prepare for developing policy and legislation that will place new demands onto local partnerships. The Future Generations Bill, due to be tabled at the Welsh Assembly this summer, is designed to put the needs of communities, now and in the future, at the heart of the decisions that Welsh public services make. The Wales We Want 'National Conversation' consulted on the proposed national outcomes that Local Service Boards are likely to have to address through taking a long-term approach, working better together and using evidence to make the best value decisions for both the now and the long term.

Priority Areas

We want these outcomes for everyone in Denbighshire, but we have identified some priority areas to focus on over the next three years:

- Challenges of our rural areas
- Supporting the most disadvantaged to build their resilience
- Building the capacity of communities to develop and thrive

The Wales We Want by 2050: Proposed Outcomes for the Future Generations Bill:

- Wales is prosperous and innovative
- Wales is a more equal nation
- Wales uses a fair share of natural resources
- People in Wales are healthier
- Communities across Wales are safer, cohesive & resilient
- People in Wales participate in our shared culture, with a thriving Welsh language

Principles

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 Fewer Themes
 Higher Impact
 What matters most to Denbighshire

}
 Meanwhile, we want Denbighshire’s Wellbeing Plan to have a real and positive impact for people in Denbighshire. We have therefore decided to focus on one theme where we believe that partnership working can have the greatest impact. Through Denbighshire’s Wellbeing Plan we want to:

Add Value: Not Bureaucracy
 Focus on Outcomes, not inputs and outputs

Framework for Delivery: Five Ways to Wellbeing

The Five Ways to Wellbeing were developed by the New Economics Foundation from evidence gathered in a UK Government-commissioned project called the Foresight Project on Mental Capital and Wellbeing. The Project, published in 2008, drew on research about mental wellbeing through life.

Wellbeing - feeling good and functioning well - is positively associated with various positive health outcomes. Research tells us that positive mental states actually *precede* and help to *cause* good outcomes in health and wellbeing. For instance, studies of wellbeing have shown that the prevalence of good moods predicts working days lost through illness five years later, likelihood of stroke six years later and of cardio-vascular disease ten years later.

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 Connect
 Be Active
 Take Notice
 Keep Learning
 Give

}

What will look different as a result of Denbighshire’s Wellbeing Plan?

- Wide participation in local initiatives – ‘co-production’ with service users in service design and delivery
- Widespread & diverse public involvement in community developments
- Vibrant cultural and educational opportunities
- Improved neighbourhood knowledge and awareness: “Neighbourliness”

How will we measure the difference we are making?

There are a number of things which will point to whether we are making a difference through emphasising independence and resilience, and we will closely monitor these indicators, as well as positively challenging service and partnership performance measures which also impact on the outcomes we wish to achieve. **These may include:**

- | | |
|---|--|
| ➤ Membership of Leisure Centres | ➤ Intergenerational initiatives |
| ➤ Membership of Community Organisations | ➤ Wellbeing Self-Assessments |
| ➤ Crime and Anti-social behaviour | ➤ Loneliness Indicators |
| ➤ Numbers of Welsh learners | ➤ Single Point of Access Enquiries |
| ➤ Adult Education Programmes | ➤ Family Information Service Enquiries |
| ➤ Volunteering Numbers | ➤ Emergency Department visits |
| ➤ Children’s Achievements | ➤ Reablement Figures |
| | ➤ Team Around the Family Data |

The Process

Denbighshire's Strategic Partnership Board¹ followed the following process to agree what should be in Denbighshire's Wellbeing Plan:

- Identified Priorities through Needs Assessment & Community Engagement Activities
- Investigated what is already being done to address the priorities
- Decided what – if anything - would add value to existing activities
- Agreed what could be achieved in Partnership to meet the desired outcomes



Existing Initiatives

There are a number of initiatives that are being undertaken in partnership which will help us to achieve our vision. Some **Examples** of these are:

- ✓ Digital Denbighshire Project (part of DCC's Economic & Community Ambition Programme)
- ✓ Fuel Poverty Action Plan (being delivered by the Denbighshire Advice Network)
- ✓ Rural Transport Project (being delivered in partnership with Cadwyn Clwyd)
- ✓ Volunteering Strategy (Denbighshire County Council's strategy to promote volunteering opportunities across the council)

Partnership governance through Denbighshire's Wellbeing Plan will support and challenge these initiatives to ensure they are meeting their objectives

¹ Membership made up of senior officers from DCC, BCUHB, PHW, North Wales Police, Cambria College, Grŵp Llandrillo Menai, DVSC

Denbighshire's Wellbeing Plan Projects – Years 1-3

In addition, a number of new initiatives are being proposed to help achieve the vision. Denbighshire's Wellbeing Plan will be managed as a programme where new initiatives will be agreed using thorough Business Cases; rigorous Project Management methodology will ensure the projects achieve their planned objectives, helping to fulfil the expressed outcomes.

We believe that we need to understand more about what the future holds for our communities; we believe that by working in closer collaboration with each other and the communities we serve, then we can enable the development of independent & resilient communities

- **Strengthening our Communities** – Understand the environmental, economic and social changes predicted for Denbighshire, and plan a resilient future for our people and communities.
- Create a fuller understanding of communities' assets and needs by collaborating with communities and each other to progress local plans focussed on developing communities rather than services.
- Actively support the development of **Time Banking²** across the county in an innovative, coordinated and sustainable way.
- **Empowering & Enabling Services** – Change any of our services that disable or restrict individuals' and communities' independence and resilience. Ensure that services reinforce people's independence and wellbeing.
- Develop a **Wellbeing Information Hub** to support people to understand and develop their wellbeing – links to wellbeing self-assessment, tools, resources and local directory of community opportunities to support improved wellbeing.
- **Employee Wellbeing** – As employers, develop opportunities to empower staff to improve and maintain their wellbeing and independence during and after employment. Develop **Partnership Volunteering Strategy** to expand opportunities for staff to volunteer.

We believe that we need to change the way we deliver our services to make more effective use of our resources to improve outcomes for people across the county. We need to collaborate more effectively in delivering services, supporting people to improve and maintain their wellbeing to maximise their independence.

- **The Denbighshire 50** – Identify the people with the poorest outcomes and collaborate on assertive coordinated interventions to maximise their independence & resilience and reduce unplanned access to services.
- Develop **Collaborative Progression Pathways** between services and organisations to support people to develop their wellbeing and maximise their independence. Develop shared outcome monitoring to map service user journeys towards independence and resilience.

² Timebanking is a means of exchange where time is the principal currency. For every hour participants 'deposit' in a timebank, perhaps by giving practical help and support to others, they are able to 'withdraw' equivalent support in time when they themselves are in need

Publication and Delivery of Denbighshire's Wellbeing Plan

Denbighshire's Wellbeing Plan will be innovative in its approach through the following ways:

- Live Website – developing intelligence about independence & resilience in Denbighshire
- Live Measurement – indicators and project performance updated through embedded links with services and projects
- Live Needs Assessment and intelligence – an information resource indicating the wellbeing of Denbighshire through a variety of information sources, coupled with links to good practice across the UK and beyond to support innovative solutions
- Statutory Duties – there are a number of statutory duties that we are meeting through Denbighshire's Wellbeing Plan; how we are meeting those duties will be described on the website

Conclusion

By focussing on individual and community independence and resilience, this plan aims to develop the right environment for people to prioritise and maintain their wellbeing; connecting and contributing to their communities to help create and sustain the Denbighshire they want.

A Generic Questionnaire

❖ Number of responses received – 116 in total

Denbigh and Flint show, Housing tenants, Tir Morfa School Open Day, Llanarmon Yn Ial event, St Asaph Country Fair, Survey Monkey, Good Health and Well-Being Day.

• Main emerging themes

❖ Improving Services and facilities for children and young people

- More 'free' summer play scheme sessions for children
- More facilities for children (play areas for children, outdoor activities for teenagers (e.g. skate parks), youth centres
- More educational support in relation to healthy living and lifestyles
- More support from Social Services
- More out-reach work
- Improved School buildings

❖ Provision of a skilled workforce and creation of jobs

- More jobs for local people (including part-time work for young people, apprenticeships)
- Encouraging local businesses to take on schemes where they are investing in the younger generation
- Provision of better paid jobs

❖ Improve Public Transport services (improved links/more affordable/more frequent/ accessible in rural areas)

- Better public transport (more frequent, cheaper)
- Improved transport links (e.g. between the buses and trains)

Other emerging themes:

❖ Improving roads

- Ensuring regular maintenance

(Note: some responses requested more cycle paths)

❖ Safer Communities

- More police to patrol streets and rural areas
- Harsher punishment for drug and alcohol related crime
- Anti-social behaviour to be more severely dealt with

❖ Provide more services for the elderly living in rural areas

- Better provision of Social Services (more advocacy services, greater assistance, provision of services catering for needs in rural areas)

❖ Improving Services and facilities for families

- Provide support networks (for all – including 'vulnerable' and those with 'additional needs')

❖ Maintaining Welsh cultural identity

- More support for rural Welsh communities

B Corwen Event (25th October 2013)

▪ Main emerging themes

❖ Improving Services and facilities for children and young people

There is a need to provide:

- Greater childcare provision services within rural areas (possibly through accessing mobile crèche provisions).
- More affordable or subsidised childcare – available across the County (possibly through the creation of a Social Enterprise network of childcare provision – this approach is being investigated as a possible approach to implement in Llangollen).
- Better access to services

❖ Improving Services and facilities for families

There is a need to provide:

- An outreach service for families with complex needs (substance, alcohol misuse etc.) that live within rural Denbighshire.
- More support in relation to financial matters e.g. through provision of services that will assist families being impacted by the Welfare Reform

❖ Provision of a skilled workforce and creation of jobs

There is a need to:

- Provide the support to enable the positive regeneration of small businesses within Denbighshire rural areas
- Create more on-line businesses (especially in rural areas), working with existing SMEs to change the way that they operate
- 'Up-skill' communities e.g. through Social Enterprise schemes
- Provide good careers guidance and information and support to people to access employment
- Ensure that young people are able to access employment in rural areas to avoid their outward migration
- Provide training/taster sessions in accordance with the population need in rural areas (e.g. for those currently unemployed to provide training that builds upon confidence/ self-esteem and life skills)
- Provide volunteering opportunities as a 'gateway' to accessing employment
- Create more job opportunities (e.g. through the provision of small medium and large scale manufacturing industry)
- Provide apprenticeship opportunities

- Provide support to the self-employed so that self-employment is viewed as a positive option
- Consider the extension of the summer season within coastal resorts
- ❖ **Maintaining Welsh cultural identity**
- Provision of courses for inward migrating people
- Citizenship
- Welsh language training in the workplace for Welsh learners
- ❖ **Improve Public Transport services (improved links/more affordable/more frequent/ accessible in rural areas)**
- Train more volunteer drivers and expand car scheme
- Integrate the community and public transport plan
- Use the 'dial-a-ride' model in rural areas
- Improve existing transport to hospital schemes so that it is more frequent and tailored to suit the patients' needs
- ❖ **Provide more services for the elderly living in rural areas**
- Establish day centres in rural Denbighshire that meet local needs (e.g. support for those living with dementia)
- Better access to services (the Farmers market was mentioned as a good place to advertise and deliver services e.g. to retired farmers, e.g. BRC outreach with action for hearing – providing basic hearing test/ provision of services linked to social isolation and prevention).
- ❖ **Improve I.T and communication infrastructure in rural areas**
- Ensure Broadband/internet connection in all areas
- Provide computer literacy training to community members (especially the elderly)

(This will result in better access to services)

C Trefnant Event (3rd December 2013)

- **Main emerging themes**
- ❖ **Improving Services and facilities for families**
- Assist 'vulnerable' families to move out of poverty (e.g. with greater voluntary/community sector involvement in service delivery)
- Nominate 'Community champions' with appropriate skills (e.g. CPSO/nurse)
- Provide support structures to alleviate food and fuel poverty
- Allay fears about Social services involvement
- Providing support to be more independent and resilient
- Reduce social isolation through the provision of community activities
- ❖ **Provision of a skilled workforce and creation of jobs**
- Creating more volunteer, work experience or job opportunities, practical work skills
- 'Up-skilling' of community e.g. through Social Enterprise (Local skills development, child care, care of the elderly)

- Provision of work skills (practical, IT and engineering) in rural areas
- Application of co-production
- Training in IT & engineering for development of local business solutions
- Building rural incubator units for both private and social enterprise businesses
- ❖ **Improve Public Transport services (improved links/more affordable/more frequent/ accessible in rural areas)**
- Improve transport links between Rhyl and South Denbighshire via St Asaph (bypass)
- ❖ **Supporting communities to become more independent and resilient**
- Achieving sustainable community development (e.g. Blaenau Ffestiniog regeneration) and developing and identifying community leaders
- Harnessing the community spirit, beyond crisis situations
- Promotion of community hubs
- Community food production methods using empty 'council owned' farms and garden share schemes
- ❖ **Provide better care provision for children and the elderly living in rural areas**
- ❖ **Improve I.T and communication infrastructure in rural areas**

D Young People's Event (30th October 2013)

- **Main emerging themes**
- ❖ **Education:** The main concern detailed young people having gone through education, only to find no jobs available once they had completed their course. A recurrent theme was more support needed for people with disabilities or learning difficulties, along with a better teacher/pupil relationship, with more understanding of the person's needs. The young people felt the type of courses available was limited and that more should become available. The young people also felt more needed to be done about pupils who show talent, they should be challenged more to improve their opportunities.
- ❖ **Social Issues:** More activities are required, for both individuals and their families. Young people felt these activities should be accessible at prime times for them, for example facilities should be available to them on weekends. They felt the prices of activities, or days out is too expensive and cheaper activities should be introduced. They would also like more shops open in their communities. Corwen and Denbigh were popular topics, with both needing more for young people to do and more job opportunities available.
- ❖ **Employment:** Young people are struggling to find full time jobs, which is reducing their chances to climb the career ladder. Many find themselves over qualified for a position, or cannot apply for a job because the ability to speak welsh is essential. Jobs are often not paid enough and they are sparse in rural areas. Young people would like more career advice and better job opportunities in Denbighshire.

- ❖ **Health:** Young people are concerned about the awareness and understanding of medical conditions, including physical and mental. They agree that a better support system should be utilised. More sports are needed to engage with young people and encourage a healthy lifestyle, including healthy eating. More sex education is required and better health practise in county areas, for example, cleaner streets.
- ❖ **Transport:** The main issue surrounding transport includes the prices being too costly. Specifically mentioned were, bus fares, county wide and train fares in Rhyl. The lack of transport to rural areas is also regarded as an issue; it disables young people's freedom and the opportunity to travel to desired clubs, activities or events.
- ❖ **Other:** Young people would like a bigger voice within the county. More support should be handed to those who find themselves in a vulnerable situation; for example, some young people find themselves unexpectedly homeless. More activities are strived for, including, more music activities and concerts. A place for young people to go, to talk freely and feel comfortable, and making these provisions available to them when they need it. Some young people feel they are greeted with a dismissive attitude from staff working at job centres; instead, they need solid advice to help them in their career field. Essentially, young people want to be invested in, and the opportunity to express their ideas.

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Report to: Partnerships Scrutiny Committee

Date of Meeting: 25 September 2014

Report Author: Scrutiny Coordinator

Title: Scrutiny Work Programme

1. What is the report about?

The report presents Partnerships Scrutiny Committee with its draft forward work programme for members' consideration.

2. What is the reason for making this report?

To seek the Committee to review and agree on its programme of future work, and to update members on relevant issues.

3. What are the recommendations?

That the Committee considers the information provided and approves, revises or amends its forward work programme as it deems appropriate.

4. Report details.

- 4.1 Article 6 of the Council's Constitution sets out each Scrutiny Committee's terms of reference, functions and membership, whilst the rules of procedure for scrutiny committees are laid out in Part 4 of the Constitution.
- 4.2 The Constitution of Denbighshire County Council requires scrutiny committees to prepare and keep under review a programme for their future work. By reviewing and prioritising issues, members are able to ensure that the work programme delivers a member-led agenda.
- 4.3 For a number of years it has been an adopted practice in Denbighshire for scrutiny committees to limit the number of reports considered at any one meeting to a maximum of four plus the Committee's own work programme report. The objective of this approach is to facilitate detailed and effective debate on each topic.
- 4.4 The Committee is requested to consider its draft work programme for future meetings as detailed in appendix 1 and approve, revise or amend it as it deems appropriate. When deciding on the work programme members are asked to take into consideration:
- issues raised by members of the Committee
 - matters referred to it by the Scrutiny Chairs and Vice-Chairs Group
 - relevance to the Committee's/Council's/community priorities

- the Council's Corporate Plan and the Director of Social Services' Annual Report
 - meeting workload
 - timeliness
 - outcomes
 - key issues and information to be included in reports
 - whether the relevant lead Cabinet member will be invited to attend (having regard to whether their attendance is necessary or would add value). (In all instances this decision will be communicated to the lead member concerned)
 - questions to be put to officers/lead Cabinet members
- 4.5 When considering future items for inclusion on the forward work programme members may also find it helpful to have regard to the following questions when determining a subject's suitability for inclusion on the work programme:
- what is the issue?
 - who are the stakeholders?
 - what is being looked at elsewhere
 - what does scrutiny need to know? and
 - who may be able to assist?
- 4.6 As mentioned in paragraph 4.2 the Constitution of Denbighshire County Council requires scrutiny committees to prepare and keep under review a programme for their future work. To assist the process of prioritising reports, if officers are of the view that a subject merits time for discussion on the Committee's business agenda they have to formally request the Committee to consider receiving a report on that topic. This is done via the submission of a 'proposal form' which clarifies the purpose, importance and potential outcomes of suggested topics. No such request has been received for consideration at the current meeting.
- 4.7 Cabinet Forward Work Programme
When deciding on their programme of future work it is useful for scrutiny committees to have regard to Cabinet's scheduled programme of future work. For this purpose a copy of the Cabinet's forward work programme is attached at Appendix 2.
- 4.8 Progress on Committee Resolutions
A table summarising recent Committee resolutions and advising members on progress with their implementation is attached at Appendix 3 to this report.

4.9 Betsi Cadwaladr University Health Board

A date has now been set for the Committee's next meeting with representatives from the Betsi Cadwaladr University Health Board (BCUHB). This meeting will take place on 6 November. The items listed for discussion are shown on appendix 1 attached. As a result of this meeting being designated for discussion of health and social care matters the items originally scheduled for discussion have been rescheduled for the Committee's December meeting.

5. Scrutiny Chairs and Vice-Chairs Group

Under the Council's scrutiny arrangements the Scrutiny Chairs and Vice-Chairs Group (SCVCG) performs the role of a coordinating committee. The Group is scheduled to meet on 23 September. Any matters arising from that meeting affecting this Committee will be reported verbally at the meeting on 25 September.

6. How does the decision contribute to the Corporate Priorities?

Effective scrutiny will assist the Council to deliver its corporate priorities in line with community needs and residents' wishes. Continual development and review of a coordinated work programme will assist the Council in monitoring and reviewing policy issues.

7. What are the main conclusions of the Equality Impact Assessment (EqlA) undertaken on the decision?

No Equality Impact Assessment has been undertaken for the purpose of this report as consideration of the Committee's forward work programme is not deemed to have an adverse or unfair impact on people who share protected characteristics.

8. What will it cost and how will it affect other services?

Services may need to allocate officer time to assist the Committee with the activities identified in the forward work programme, and with any actions that may result following consideration of those items.

9. What consultations have been carried out?

None required for this report. However, the report itself and the consideration of the forward work programme represent a consultation process with the Committee with respect to its programme of future work.

10. What risks are there and is there anything we can do to reduce them?

No risks have been identified with respect to the consideration of the Committee's forward work programme. However, by regularly

reviewing its forward work programme the Committee can ensure that areas of risk are considered and examined as and when they are identified, and recommendations are made with a view to addressing those risks.

11. Power to make the decision

Article 6.3.7 of the Council's Constitution stipulates that the Council's scrutiny committees must prepare and keep under review a programme for their future work.

Contact Officer:

Scrutiny Coordinator

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Note: Items entered in italics have not been approved for submission by the Committee. Such reports are listed here for information, pending formal approval.

Meeting	Lead Member(s)	Item (description / title)	Purpose of report	Expected Outcomes	Author	Date Entered
6 November (Meeting with BCUHB)	Cllr. Bobby Feeley	1. Localities	To report on the progress with the development and roll-out of the localities service. The report to include the progress achieved with respect to co-location arrangements, the outcomes/impact framework, appointment of GPs locality leaders and buy-in by GPs to the HECS service and the work undertaken to support carers	Improved life experiences for service users and seamless working between Health and Social Care	BCUHB/DCC	June 2013
		2. Hygiene and Infection Control	To receive facts and statistics with respect to the extent of hospital acquired infections within the Health Service in North Wales	Assurances that all possible steps are being taken to minimise the risk to patients of acquiring infections whilst in hospital	BCUHB	June 2013
		3. Framework for Delivering Integrated Health and Social Care for Older People with Complex Needs	To consider how the joint Statement of Intent for delivering these services will be implemented in Denbighshire	Accessible and seamless health and social care services for older people with complex needs that will protect them and enable them to live as independently as possible	Nicola Stubbins/Phil Gilroy/BCUHB	December 2013
		4. Hospital Discharge Procedures	To consider the effectiveness of the production of care plans	Effective coordination of care plans and	Phil Gilroy/BCUHB	

Meeting	Lead Member(s)	Item (description / title)		Purpose of report	Expected Outcomes	Author	Date Entered
				prior to hospital discharge	hospital discharge arrangements to ensure that the required support is in place when people return home from hospital		
18 December	Cllrs. Huw LI Jones	1	Heritage and Arts Service	To give an update on the outcomes of the review and the proposals to be implemented to enhance the effectiveness of the service	Evidence based recommendations with a view to further improving the offer to the public with limited resources	Steve Parker/Samantha Williams	Dec 2012 (transferred from Communities Scrutiny Committee March 2013 and rescheduled by SCVCG April 2013; deferred October 2013; deferred May 2014)
	Cllr. Bobby Feeley	2	POVA	To consider the Annual Report on the Council's arrangements for protecting vulnerable adults	Safeguarding residents and delivering the Council priority of ensuring that vulnerable people are protected and able to live as independently as possible	Alaw Pierce/Nerys Tompsett	June 2014

Meeting	Lead Member(s)	Item (description / title)	Purpose of report	Expected Outcomes	Author	Date Entered
	Cllr. Eryl Williams/Cllr. Huw LI Jones <i>(required)</i>	3. Rural Development Plan Partnership (representative from Cadwyn Clwyd to attend) 1 st business item [Lowri Owain attending]	To scrutinise the relationship between the Partnership and Denbighshire County Council and its achievements in delivering the Rural Development Plan 2007-13	Identification of good practice and obstacles encountered in delivering the current RDP to enable the development of effective mechanisms to deliver any future European/WG funded partnership projects	Joanna Douglass	By SCVCG Rescheduled by the Committee December 2013 (rescheduled from 13 March and 10 July)
5 February 2015	Cllr. David Smith	1 Regional Emergency Planning Service	To report the progress to date with the establishment of a regional service	Consideration of this information will ensure the provision of a resilient and robust Emergency Planning Service that will meet the needs of local residents when emergency situations occur	Rebecca Maxwell/Mile Hitchings/Philip Harrison	February 2014
	Cllr. Bobby Feeley	2. Single Point of Access	To consider the progress made with the establishment of the Single Point of Access Service	Identification of any problems associated with the Service and actions to address them	Phil Gilroy/Cathy Curtis-Nelson	April 2014
19 March						
30 April	Cllr. Huw LI Jones	1 AONB Joint Committee	To monitor the progress by the Joint Committee for the new AONB since its establishment	Identification of any risks or problems which may hinder the new committee from	Howard Sutcliffe	April 2014

Meeting	Lead Member(s)	Item (description / title)	Purpose of report	Expected Outcomes	Author	Date Entered
				delivering its key role in the conservation and enhancement of the area's natural beauty, and consequently impact on the local economy		
June 2015	Cllr. David Smith	1	Regional Emergency Planning Service	To review the operation, management and financial benefits of the new partnership 12 months after its establishment	A guarantee that Denbighshire's residents will be safe and supported in the County experienced a natural or man-made disaster	Rebecca Maxwell June 2014

Future Issues

Item (description / title)	Purpose of report	Expected Outcomes	Author	Date Entered
Update following conclusion of inquiry undertaken by the National Crime Agency in to historic abuse in North Wales Children's' Care Homes	To update the Committee of the outcome of the National Crime Agency (NCA) investigation in to the abuse of children in the care of the former Clwyd County Council, and to determine whether any procedures require revision.	Determination of whether any of the Council's safeguarding policies and procedures need to be revised in light of the NCA's findings	Nicola Stubbins	November 2012

For future years

Information/Consultation Reports

Information / Consultation	Item (description / title)	Purpose of report	Author	Date Entered
Information (September)	Safeguarding Children	To provide information on the progress made: (i) with the work of the Safe Employment Task and Finish Group and delivery of the Safe Employment Guidance; (ii) with working with GPs with a view to enhancing their interaction with the child protection referral process; and (iii) to inform of the membership of the new North Wales Safeguarding Children's Board' and the Conwy and Denbighshire Safeguarding Delivery	Gabrielle Heeney/Leighton Rees	June 2014
Information (September)	Education and Child Carer Matters	(i) information on the number of children educated at home across the County; and (ii) on measures being taken in the County's schools to support siblings of disabled pupils, and other children , to ensure that they are not inadvertently excluded from school and childhood activities or experiences due their caring duties.	Karen Evans	June 2014

17/09/14 - RhE

Note for officers – Committee Report Deadlines

Meeting	Deadline	Meeting	Deadline	Meeting	Deadline
6 November	23 October	18 December	4 December	5 February 2015	22 January

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Cabinet Forward Work Plan

Appendix 2

Meeting		Item (description / title)	Purpose of report	Cabinet Decision required (yes/no)	Author – Lead member and contact officer
30 September	1	Finance Report Update	To update Cabinet on the current financial position of the Council	Tbc	Cllr Julian Thompson-Hill / Paul McGrady
	2	Treasury Management Report	Annual review of the performance of the Council's treasury management	Tbc	Cllr Julian Thompson-Hill / Paul McGrady
	3	Food Hygiene Rating Act – Delegated Authority	To provide delegated powers to the Head of Planning and Public Protection to authorise officers under the Act	Yes	Cllr David Smith / Emlyn Jones
	4	Control of Horses (Wales) Act – Delegated Authority	To provide delegated powers to the Head of Planning and Public Protection to authorise officers under the Act	Yes	Cllr David Smith / Emlyn Jones
	5	Mobile Homes Act – Delegated Authority	To provide delegated powers to the Head of Planning and Public Protection to authorise officers under the Act	Yes	Cllr David Smith / Emlyn Jones
	6	School Transport Policy	To consider changes to the current policy	Yes	Cllr Eryl Williams / Jackie Walley
	7	Items from Scrutiny Committees	To consider any issues	Tbc	Scrutiny Coordinator

Cabinet Forward Work Plan

Meeting	Item (description / title)		Purpose of report	Cabinet Decision required (yes/no)	Author – Lead member and contact officer
			raised by Scrutiny for Cabinet's attention		
28 October	1	Finance Report Update	To update Cabinet on the current financial position of the Council	Tbc	Cllr Julian Thompson-Hill / Paul McGrady
	2	Denbighshire Highways and Civil Engineering Framework Agreement	To approve the framework agreement	Yes	Cllr David Smith / Ian Hewitt
	3	Bareland at Pentre Lane, Rhuddlan	To consider declaring land surplus to requirements with a view to disposing on the open market	Yes	Cllr Julian Thompson-Hill / David Matthews
	4	Bareland at Meliden Road, Dyserth	To consider declaring land surplus to requirements with a view to disposing on the open market	Yes	Cllr Julian Thompson-Hill / David Matthews
	5	Land at the rear of the former H M Stanley Hospital, St. Asaph	To consider declaring land surplus to requirements with a view to disposing on the open market	Yes	Cllr Julian Thompson-Hill / David Matthews
	6	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator

Cabinet Forward Work Plan

Meeting	Item (description / title)		Purpose of report	Cabinet Decision required (yes/no)	Author – Lead member and contact officer
25 November	1	Tenancy Terms and Conditions and Service Charges	To consider updated tenancy terms and conditions and charges for additional landlord services	Tbc	Cllr Hugh Irving / Stephen Collins
	2	Finance Report Update	To update Cabinet on the current financial position of the Council	Tbc	Cllr Julian Thompson-Hill / Paul McGrady
	3	Denbighshire Supporting People Local Commissioning Plan 2015 - 18	To approve the Plan for submission to the North Wales Regional Collaborative Committee and the Welsh Government	Yes	Cllr Bobby Feeley / Sophie Haworth-Booth
	4	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator
16 December	1	Finance Report Update	To update Cabinet on the current financial position of the Council	Tbc	Cllr Julian Thompson-Hill / Paul McGrady
	2	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator
13 January	1	Finance Report Update	To update Cabinet on the current financial position of	Tbc	Cllr Julian Thompson-Hill / Paul McGrady

Cabinet Forward Work Plan

Meeting	Item (description / title)		Purpose of report	Cabinet Decision required (yes/no)	Author – Lead member and contact officer
			the Council		
	2	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator
17 February	1	Finance Report	To update Cabinet on the current financial position of the Council	Tbc	Cllr Julian Thompson-Hill / Paul McGrady
	2	Affordable Housing Task and Finish Group	To consider the findings of the Affordable Housing Task and Finish Group	Tbc	Cllr David Smith / Graham Boase
	3	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator

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Note for officers – Cabinet Report Deadlines

<i>Meeting</i>	<i>Deadline</i>	<i>Meeting</i>	<i>Deadline</i>	<i>Meeting</i>	<i>Deadline</i>
September	16 September	October	14 October	November	11 November

Updated 17/09/14 - KEJ

Cabinet Forward Work Programme.doc

Cabinet Forward Work Plan

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Progress with Committee Resolutions

Date of Meeting	Item number and title	Resolution	Progress
5 June 2014	6. Conwy and Denbighshire Local Safeguarding Children's Board	<p>RESOLVED:</p> <p>(a) To accept the report and note the progress achieved in delivering the Conwy and Denbighshire Local Safeguarding Children's Board Business Plan for 2013/14;</p> <p>(b) That every effort be made to facilitate the work of the Safe Employment Task & Finish Group and to deliver the Guidance;</p> <p>(c) That the Board should continue to work with GPs with a view to enhancing their interaction with the child protection referral process;</p> <p>(d) That information on the progress achieved with both (b) and (c) above be reported back to the Committee in due course;</p> <p>(e) That information on membership of the new North Wales Safeguarding Children's Board and the Conwy and Denbighshire Safeguarding Delivery Group be circulated to members as soon as they become available;</p> <p>(f) That information be provided on the number of children educated at home across the County and on measures being taken in the County's schools to support siblings and friends of disabled pupils to ensure that they are not inadvertently excluded from school and childhood activities or experiences due to their caring duties.</p>	<p>An Information Report is scheduled into the Committee's forward work programme for distribution during September 2014. BCUHB is looking at this with the Assistant Medical Director and Primary Care Support Unit, a development session has been arranged for the Conwy & Denbighshire Delivery Group on 30th July, when membership will be determined</p> <p>An Information Report has been requested on home</p>

			educated children etc.
	9. North Wales Regional Advocacy Service	RESOLVED: <i>(i) Subject to the above observations and the</i>	The Committee's

		<p><i>assurances received with respect to the allocated budget being sufficient to deliver the service, to support the proposal to commission a regional advocacy service for vulnerable children and young people; and</i></p> <p><i>(ii) To recommend to Cabinet that it supports the proposal to commission a North Wales Advocacy Service for Children and Young People subject to the reassurances given that the budget is sufficient to deliver the service and to discharge the Council's duty to support children and young people to make representations or complaints about their care in the services.</i></p>	<p>recommendations were reported to Cabinet at its meeting 24 June 2014.</p> <p>Cabinet approved the commissioning of the advocacy service on a regional basis in partnership with the six North Wales local authorities.</p>
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